

Interim Group management report

Group organization, strategy, and management

With regard to our Group organization, strategy, and management, please refer to the explanations in the 2024 combined management report ([2024 Annual Report](#)). From the Group's point of view, the following significant events in the first half of 2025 resulted in changes and/or additions.

Group organization

Acquisition of Vistar Media in the United States. On December 20, 2024, T-Mobile US entered into an agreement on the acquisition of 100 % of the outstanding capital stock of Vistar Media, a provider of technology solutions for digital out-of-home advertisements. The transaction was consummated on February 3, 2025. All necessary regulatory approvals had been duly granted and all other closing conditions met. Upon closing, T-Mobile US transferred a cash payment of USD 0.6 billion (EUR 0.6 billion). Vistar Media has been included in the consolidated financial statements as of February 3, 2025.

Acquisition of Blis in the United States. On February 18, 2024, T-Mobile US entered into an agreement on the acquisition of 100 % of the outstanding capital stock of Blis, a provider of advertising solutions. The transaction was consummated on March 3, 2025. All necessary regulatory approvals had been duly granted and all other closing conditions met. Upon closing, T-Mobile US transferred a cash payment of USD 0.2 billion (EUR 0.2 billion). Blis has been included in the consolidated financial statements since March 3, 2025.

Acquisition of Lumos in the United States. On April 24, 2024, T-Mobile US entered into an agreement with the investment fund EQT on the acquisition of the fiber-to-the-home platform Lumos as part of a joint venture. The transaction was consummated on April 1, 2025. All necessary regulatory approvals had been duly granted and all other closing conditions met. In the period between closing and June 30, 2025, T-Mobile US invested around USD 0.9 billion (EUR 0.8 billion) to acquire a 50 % equity stake in the joint venture and 97,000 fiber customers. Lumos will continue to provide fiber services for the acquired fiber customers under a wholesale agreement between T-Mobile US and Lumos. The revenues generated from the acquired fiber customers are recognized at T-Mobile US under postpaid service revenues. The related costs paid for the provision and use of the fiber network are recognized under cost of services. The funds invested by T-Mobile US are to be used for future fiber builds. In addition, pursuant to the definitive agreement, T-Mobile US expects to make an additional capital contribution of approximately USD 0.5 billion (EUR 0.4 billion) between 2027 and 2028. The shareholding has been included in Deutsche Telekom's consolidated financial statements using the equity method since April 1, 2025.

(Expected) changes to the segment and organizational structure in 2025

Agreement on the acquisition of UScellular in the United States. On May 24, 2024, T-Mobile US entered into an agreement on the acquisition of UScellular's wireless operations and specific spectrum licenses. The transaction was consummated on August 1, 2025. All necessary regulatory approvals had been duly granted and all other closing conditions met. The purchase price totals around USD 4.4 billion (EUR 3.8 billion) and comprises a cash component and the transfer of debt of up to USD 2.0 billion (EUR 1.7 billion). The acquired activities and assets have been included in Deutsche Telekom's consolidated financial statements since August 1, 2025.

Agreement on the acquisition of Metronet in the United States. On July 18, 2024, T-Mobile US entered into an agreement with KKR to establish a joint venture to acquire the fiber-to-the-home platform Metronet and certain of its affiliates. The transaction was consummated on July 24, 2025. All necessary regulatory approvals had been duly granted and all other closing conditions met. Upon closing, T-Mobile US invested approximately USD 4.6 billion (EUR 3.9 billion) in the joint venture to acquire a 50 % equity stake and all existing residential fiber customers, as well as to fund the joint venture. The shareholding has been included in Deutsche Telekom's consolidated financial statements using the equity method since July 24, 2025.

Agreement on the acquisition of Iowa Entities in the United States. On July 22, 2025, T-Mobile US entered into a purchase agreement for the acquisition of the wireless operations of two Iowa RSA companies ("Iowa Entities") of Farmers Cellular Telephone Company. The transaction was consummated on August 1, 2025. The purchase price totaled around USD 0.2 billion (EUR 0.1 billion). The acquired assets and liabilities have been included in Deutsche Telekom's consolidated financial statements since August 1, 2025.

Governance

On January 27, 2025, the Supervisory Board resolved to cancel the current appointment of Tim Höttges. He was reappointed to the Board of Management prematurely for the period from February 1, 2025 until midnight on December 31, 2028, and was reassigned the department of the **Chair of the Board of Management**.

The Supervisory Board additionally resolved on January 27, 2025 to terminate Srinu Gopalan's position as the Board member responsible for the **German Board department** and to approve his termination agreement effective midnight on February 28, 2025. Srinu Gopalan assumed the function of Chief Operating Officer at T-Mobile US effective March 1, 2025.

In the same meeting, the Supervisory Board approved the appointment of Rodrigo Diehl to the Board of Management for the period from March 1, 2025 to midnight on February 29, 2028. He was assigned the Germany Board department.

Claudia Nemat, Board member responsible for the **Technology and Innovation Board department**, notified the Supervisory Board of Deutsche Telekom AG that she does not intend to extend her service contract beyond its current expiration date and will leave the Group prematurely as of midnight on September 30, 2025.

On May 22, 2025, the Supervisory Board approved the appointment of Dr. Abdu Mudesir to the Board of Management for the period from October 1, 2025 to midnight on September 30, 2028. He was assigned the Technology and Innovation Board department.

In accordance with the published agenda, on April 9, 2025, the **Shareholders' Meeting** of Deutsche Telekom AG passed resolutions on, among other matters, the approval of the actions of the Board of Management and the Supervisory Board, the selection of the external auditor for the 2025 financial year, the amount of the dividend (EUR 0.90 per dividend-bearing no par value share; total dividend payout EUR 4.4 billion), the change to § 14 of the Articles of Incorporation (possibility of a virtual Shareholders' Meeting), and a new Board of Management remuneration system from the 2025 financial year onward. The dividend was paid out in April 2025.

For further information on the 2025 Shareholders' Meeting, please refer to our [Investor Relations website](#).

Further information on the Board of Management remuneration system is available on our [remuneration website](#).

The economic environment

This section provides important additional information and explains recent changes in the economic environment compared to those described in the 2024 combined management report ([2024 Annual Report](#)), focusing on macroeconomic developments, the overall economic outlook including the currently prevailing economic risks, and the regulatory environment in the first half of 2025.

Macroeconomic development

Current indicators suggest that the global economy developed robustly overall in the first half of 2025. However, the change in political direction in the United States has led to increased volatility in the financial markets and given rise to a palpable increase in uncertainty amongst both companies and private households.

The inflation rate in the United States was at 2.7 % in June 2025, and 2.0 % in the eurozone. While the European Central Bank cut the key interest rate four times in the first half of 2025, the U.S. Federal Reserve (Fed) held its benchmark interest rate steady.

According to the Bitkom-ifo-Digitalindex, the business climate in Germany's digital economy brightened in the first half of 2025. Business expectations improved significantly in June 2025 against the prior-month level, with the Bitkom-ifo-Digitalindex increasing by 4.1 points to -1.0 points. The digital economy remains more optimistic than the economy as a whole.

Overall economic outlook

The new U.S. administration's realigned tariff policy has led to a substantial shift in the global macroeconomic conditions. Spurred by the trade tariffs and growing political uncertainty, the global growth forecasts have been significantly revised. In July 2025, the International Monetary Fund (IMF) reduced its outlook for global economic growth to 3.0 %, down from 3.3 % at the start of the year. The growth forecast for the United States was downgraded from 2.7 % to 1.9 % for 2025, and for Germany from 0.3 % to 0.1 %. Despite a small upward revision compared to the April 2025 growth forecasts, downside risks from potential tariff increases, rising uncertainty, and geopolitical tensions continue to weigh on the situation.

In light of current developments, it cannot be ruled out that the U.S. and other economies could show signs of economic downturn as the year progresses. Global inflation is expected to fall, while U.S. inflation is predicted to hold steady above target.

The telecommunications industry is not directly affected by trade tariffs and, thus far, has proven to be relatively resilient in the face of economic fluctuations.

Regulation

Review of the approval under merger control law for the joint venture Glasfaser NordWest. Following the Düsseldorf Higher Regional Court's decision to annul the approval issued by the Bundeskartellamt, the Federal Court of Justice overturned this decision on February 25, 2025 and referred the matter back to the Düsseldorf Higher Regional Court. The Düsseldorf Higher Regional Court will now reach a new decision in consideration of the Federal Court of Justice's legal position. Until a final substantive decision is reached on the legality of the Bundeskartellamt's approval, these proceedings have no direct implications for the existence of the joint venture Glasfaser NordWest or for the local fiber build-out.

Telecommunications Act reform in Germany. In July 2025, the Federal Government adopted an amendment to the German Telecommunications Act (TKG) officially recognizing the build-out of telecommunications infrastructure as being of "overriding public interest." The new legal status for infrastructure aims to remove barriers to planning and approval and significantly speed up build-out.

Awarding of spectrum

In **Poland**, the auction of frequencies in the 700 MHz and 800 MHz bands ended on March 25, 2025. T-Mobile Polska secured one spectrum block in each band for a total of around EUR 185 million (PLN 781 million). In **Slovakia**, the auction for the bands expiring in 2025, 2026, and 2028 ended on July 10, 2025. Slovak Telekom secured 2x 10 MHz in each of the 800 and 900 MHz bands, 1x 20 MHz in the 1,500 MHz band, 2x 20 MHz in each of the 2,100 and 2,600 MHz bands, as well as 1x 40 MHz in the 2,600 MHz Time Division Duplex (TDD) band, for a total of approximately EUR 165 million.

In **Germany**, the Bundesnetzagentur extended the usage rights for the 800, 1,800, and 2,600 MHz spectrum bands on June 13, 2025. The extension is for five years. The one-time extension fee for Telekom Deutschland is EUR 200 million. In addition, usage right holders are required to fulfill extensive build-out obligations, which include providing coverage for 99.5 % of Germany's surface area. The negotiation requirement with service providers and MVNOs was also specified in more detail.

The award rules of the 2019 auction were declared unlawful by the Cologne Administrative Court on August 26, 2024. This ruling initially has no direct impact on our spectrum usage rights in the 2.1 GHz and 3.6 GHz bands awarded in those proceedings, and the spectrum allocations will remain in effect until further notice. The ruling of the Cologne Administrative Court requires the Bundesnetzagentur to reach a new decision regarding the motions submitted by Freenet and EWE Tel in 2018 with respect to the imposition of a service provider obligation (instead of a negotiation obligation). On January 9, 2025, the Bundesnetzagentur filed a complaint against the non-allowance of appeal. If the ruling becomes final and legally binding, the Bundesnetzagentur will have to reach a new decision on the award and auction rules (Decisions III and IV).

Proceedings to re-award spectrum in the 2,600 MHz band expiring at the end of 2026 and spectrum in the 2,300 MHz band are starting in **Austria**. In **Poland**, preparations are under way to extend the 900 MHz licenses in the second half of 2025. If necessary, the procedure to award the 26 GHz band could also begin.

The following table provides an overview of the main ongoing and planned spectrum awards and auctions as well as license extensions. It also indicates spectrum to be awarded in the near future in various countries.

| | Expected start of award procedure | Frequency ranges | Planned award procedures |
|---------|-----------------------------------|---------------------|--------------------------|
| Austria | Started | 2,300 MHz/2,600 MHz | Details tbd |
| Poland | H2 2025 | 900 MHz | Extension, details tbd |
| Poland | tbd | 26 GHz | Details tbd |

Agreements on spectrum licenses

On September 10, 2024, T-Mobile US and **N77 License** (N77) had entered into an agreement on the sale of spectrum licenses, pursuant to which N77 had the option to purchase all or a portion of T-Mobile US' remaining 3.45 GHz licenses for a range of cash consideration. The number of licenses to be sold was determined based upon the amount of committed financing. On April 30, 2025, T-Mobile US sold a portion of the licenses to N77 for USD 2.0 billion (EUR 1.8 billion) following regulatory approvals by the U.S. Federal Communications Commission (FCC).

On August 8, 2022, T-Mobile US had entered into agreements with **Channel 51 License** and **LB License** (Channel 51) for the acquisition of spectrum licenses in the 600 MHz band in exchange for total cash consideration of USD 3.5 billion (EUR 3.2 billion). On March 30, 2023, the contractual parties had further agreed that the transaction be divided into two separate tranches. The first tranche of licenses, along with certain additional licenses from the second tranche, was transferred in the 2024 financial year. The transaction for the remaining licenses from the second tranche was closed on June 2, 2025 with the purchase price payment of USD 0.6 billion (EUR 0.5 billion), following regulatory approvals by the U.S. Federal Communications Commission (FCC).

On May 30, 2025, T-Mobile US entered into an agreement on the sale of 800 MHz spectrum licenses to **Grain Management** (Grain) in exchange for cash consideration of USD 2.9 billion (EUR 2.5 billion) and the receipt of Grain's 600 MHz spectrum licenses. It has been further agreed that T-Mobile US may additionally receive a share of future proceeds from transactions entered into by Grain that monetize the 800 MHz spectrum licenses, subject to certain terms and conditions. As of June 30, 2025, the licenses concerned were reported as held for sale with a carrying amount of EUR 3.1 billion. The transaction is subject to regulatory approvals by the FCC and certain other customary closing conditions, and is currently expected to close in the fourth quarter of 2025 or the first quarter of 2026.

On September 12, 2023, T-Mobile US agreed with U.S. cable network operator **Comcast** to acquire spectrum in the 600 MHz band in exchange for total cash consideration of between USD 1.2 billion and USD 3.3 billion (EUR 1.0 billion and EUR 2.8 billion). The final purchase price will be determined at the time the parties make the required transfer filings with the FCC. At the same time, T-Mobile US and Comcast have concluded exclusive leasing arrangements. The transaction is expected to be closed in the first half of 2028. On January 13, 2025, T-Mobile US and Comcast entered into an amendment to the license purchase agreement pursuant to which T-Mobile US will acquire additional spectrum. As a consequence of the amendment, the total cash consideration amounts to between USD 1.2 billion and USD 3.4 billion (EUR 1.0 billion and EUR 2.9 billion).

Development of business in the Group

This section provides important additional information and explains recent changes in the significant events and their effects on the development of business in the Group compared to those described in the 2024 combined management report ([2024 Annual Report](#)).

Deutsche Telekom AG's share buy-back program. In October 2024, we announced that we will buy back shares in Deutsche Telekom AG in 2025 up to a total purchase price of EUR 2 billion under a further share buy-back program. The buy-back commenced on January 3, 2025 and will be carried out in several tranches through December 31, 2025. As of June 30, 2025, Deutsche Telekom AG had bought back around 28 million shares with a total volume of EUR 0.9 billion.

Sale of T-Mobile US shares by Deutsche Telekom. On March 14, 2025, Deutsche Telekom announced it would be selling a portion of its T-Mobile US share portfolio on the market in the period from June to September 2025, without jeopardizing its own majority ownership position in T-Mobile US. The sales plan began on June 12, 2025. As of June 30, 2025, Deutsche Telekom had sold around 0.8 million T-Mobile US shares with a total volume of EUR 0.2 billion.

T-Mobile US' 2025 shareholder return program. On December 13, 2024, T-Mobile US announced a further shareholder return program of up to USD 14 billion until December 31, 2025. The program comprises share buy-backs and dividends to be paid out. The amount available for share buy-backs is reduced by the amount of any dividends approved by the Board of Directors of T-Mobile US.

In the first half of 2025, T-Mobile US bought back around 20 million shares with a total volume of USD 4.9 billion (EUR 4.5 billion) under this program, and paid out a cash dividend of USD 2.0 billion (EUR 1.8 billion). EUR 1.0 billion of the cash dividend was attributable to Deutsche Telekom's stake and EUR 0.9 billion to non-controlling interests in T-Mobile US.

Results of operations of the Group

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|--|---------------|---------------|-------------|---------------|---------------|---------------|-------------|----------------|
| Net revenue | 58,427 | 56,337 | 3.7 | 29,755 | 28,671 | 28,394 | 1.0 | 115,769 |
| Service revenue | 49,341 | 47,573 | 3.7 | 24,957 | 24,384 | 24,088 | 1.2 | 96,537 |
| EBITDA AL (adjusted for special factors) | 22,297 | 21,292 | 4.7 | 11,297 | 10,999 | 10,819 | 1.7 | 43,021 |
| EBITDA AL | 22,015 | 20,510 | 7.3 | 11,173 | 10,841 | 10,354 | 4.7 | 43,815 |
| Depreciation, amortization and impairment losses | (11,777) | (12,070) | 2.4 | (6,013) | (5,764) | (5,996) | 3.9 | (24,027) |
| Profit (loss) from operations (EBIT) | 13,408 | 11,666 | 14.9 | 6,766 | 6,642 | 5,980 | 11.1 | 26,277 |
| Profit (loss) from financial activities | (2,195) | (2,701) | 18.7 | (917) | (1,278) | (1,334) | 4.2 | (3,319) |
| Profit (loss) before income taxes | 11,213 | 8,965 | 25.1 | 5,849 | 5,364 | 4,646 | 15.5 | 22,958 |
| Income taxes | (2,787) | (2,298) | (21.3) | (1,519) | (1,269) | (1,122) | (13.1) | (5,301) |
| Net profit (loss) | 5,460 | 4,070 | 34.1 | 2,845 | 2,615 | 2,088 | 25.2 | 11,209 |
| Net profit (loss) (adjusted for special factors) | 4,947 | 4,716 | 4.9 | 2,442 | 2,504 | 2,477 | 1.1 | 9,397 |
| Earnings per share (basic and diluted) € | 1.12 | 0.82 | 36.1 | 0.58 | 0.54 | 0.42 | 27.0 | 2.27 |
| Adjusted earnings per share (basic and diluted) € | 1.01 | 0.95 | 6.4 | 0.50 | 0.51 | 0.50 | 2.5 | 1.90 |

In order to increase the informative value of the prior-year comparatives based on changes to the Company's structure or exchange rate effects, we also describe the change in selected figures in **organic terms**, by adjusting the figures for the prior-year period for changes in the composition of the Group, exchange rate effects, and other effects. Changes in the composition of the Group mainly related to the acquisitions in the United States operating segment of Ka'ena as of May 1, 2024, Vistar Media as of February 3, 2025, and Blis as of March 3, 2025. Negative exchange rate effects were primarily attributable to the translation of U.S. dollars to euros.

Revenue, service revenue

In the first half of 2025, we generated net revenue of EUR 58.4 billion, which was up EUR 2.1 billion or 3.7 % year-on-year. In organic terms, revenue increased by 3.9 % against the prior-year level, with exchange rate effects having a net decreasing effect of EUR 0.4 billion and effects of changes in the composition of the Group an increasing effect of EUR 0.3 billion. Service revenue in the Group increased by EUR 1.8 billion or 3.7 % year-on-year to EUR 49.3 billion. In organic terms, service revenue also increased by 3.7 %.

Contribution of the segments to net revenue

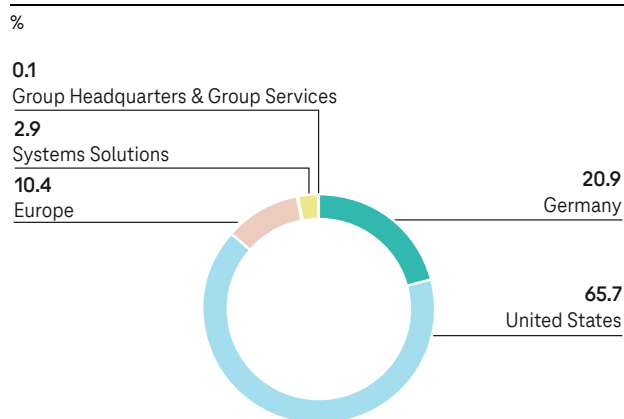
millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|-------------------------------------|---------------|---------------|------------|---------------|---------------|---------------|------------|----------------|
| Germany | 12,505 | 12,667 | (1.3) | 6,219 | 6,286 | 6,369 | (1.3) | 25,711 |
| United States | 38,397 | 36,291 | 5.8 | 19,800 | 18,597 | 18,282 | 1.7 | 75,046 |
| Europe | 6,170 | 6,032 | 2.3 | 3,053 | 3,116 | 3,073 | 1.4 | 12,347 |
| Systems Solutions | 2,023 | 1,974 | 2.5 | 1,009 | 1,013 | 981 | 3.3 | 4,004 |
| Group Development | 4 | 6 | (39.3) | 2 | 2 | 4 | (58.4) | 10 |
| Group Headquarters & Group Services | 1,100 | 1,107 | (0.7) | 549 | 551 | 561 | (1.7) | 2,226 |
| Intersegment revenue | (1,771) | (1,740) | (1.8) | (877) | (894) | (876) | (2.1) | (3,575) |
| Net revenue | 58,427 | 56,337 | 3.7 | 29,755 | 28,671 | 28,394 | 1.0 | 115,769 |

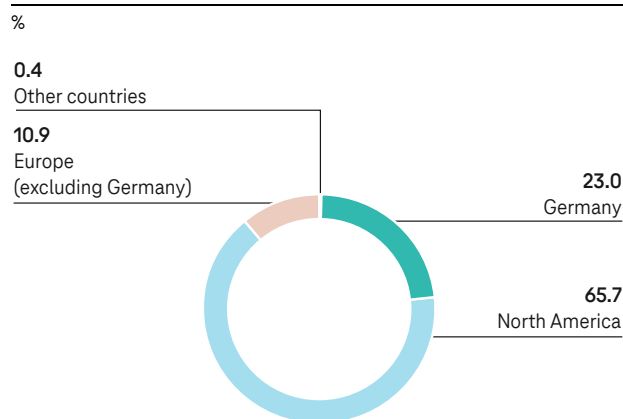
In our domestic market of Germany, revenue declined by 1.3 % year-on-year, mainly due to lower mobile terminal equipment revenues. By contrast, service revenues increased year-on-year. In our United States operating segment, revenue was up 5.8 % against the prior-year level. In organic terms, it increased by 6.0 %, due to both higher service revenues and higher terminal equipment revenues. In our Europe operating segment, revenue increased by 2.3 % year-on-year. In organic terms, it increased by 2.9 %, primarily due to the increase in service revenues in the mobile and fixed-network business. Revenue in our Systems Solutions operating segment was up 2.5 % year-on-year, mainly due to growth in the Digital and Road Charging areas.

For further information, please refer to the section “[Development of business in the operating segments](#).”

Contribution of the segments to net revenue ^{a, b}



Breakdown of revenue by region



^a For further information on net revenue, please refer to the section “[Segment reporting](#)” in the interim consolidated financial statements.

^b Following the sale of the GD Towers business entity in the 2023 financial year, the Group Development operating segment no longer provides a significant contribution to net revenue.

Our United States operating segment made by far the largest contribution to net revenue, with 65.7 % (H1 2024: 64.4 %). The proportion of net revenue generated internationally increased to 77.0 % (H1 2024: 75.9 %).

Adjusted EBITDA AL, EBITDA AL

Adjusted EBITDA AL increased by EUR 1.0 billion or 4.7 % year-on-year to EUR 22.3 billion in the first half of 2025. In organic terms, adjusted EBITDA AL increased by 5.2 %, with exchange rate effects having a net decreasing effect of EUR 0.2 billion and changes in the composition of the Group having a positive effect of EUR 0.1 billion.

Contribution of the segments to adjusted Group EBITDA AL

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|---------------|---------------|------------|---------------|---------------|---------------|------------|---------------|
| Germany | 5,239 | 5,129 | 2.1 | 2,634 | 2,605 | 2,553 | 2.0 | 10,516 |
| United States | 14,922 | 14,169 | 5.3 | 7,623 | 7,299 | 7,237 | 0.8 | 28,545 |
| Europe | 2,310 | 2,176 | 6.2 | 1,141 | 1,170 | 1,108 | 5.6 | 4,431 |
| Systems Solutions | 176 | 164 | 7.5 | 81 | 96 | 87 | 10.2 | 369 |
| Group Development | (18) | (11) | (61.3) | (8) | (10) | (5) | (98.3) | (32) |
| Group Headquarters & Group Services | (323) | (326) | 1.0 | (166) | (157) | (158) | 0.6 | (801) |
| Reconciliation | (9) | (8) | (10.6) | (7) | (2) | (3) | 16.5 | (6) |
| EBITDA AL (adjusted for special factors) | 22,297 | 21,292 | 4.7 | 11,297 | 10,999 | 10,819 | 1.7 | 43,021 |

Our Germany operating segment contributed to the increase thanks to high-value service revenue growth and improved cost efficiency with 2.1 % higher adjusted EBITDA AL. Adjusted EBITDA AL in our United States operating segment increased by 5.3 %, or 6.0 % in organic terms. This rise is primarily attributable to higher service and terminal equipment revenues, offset by increases in some costs. In our Europe operating segment, adjusted EBITDA AL increased by 6.2 % on the back of the sound revenue trend, or 6.7 % in organic terms, with a positive net margin sufficient to more than offset the slightly higher indirect costs. In our Systems Solutions operating segment, adjusted EBITDA AL increased by 7.5 %, mainly due to revenue growth in the Digital and Road Charging areas and to increased margins in the Cloud area.

Our EBITDA AL increased significantly by EUR 1.5 billion year-on-year to EUR 22.0 billion. Expenses from special factors affecting EBITDA AL decreased by EUR 0.5 billion to EUR -0.3 billion, with expenses incurred in connection with staff restructuring measures decreasing by EUR 0.2 billion year-on-year. In the prior-year period, net expenses of EUR 0.2 billion had been recorded as special factors under effects of deconsolidations, disposals and acquisitions, in connection with integration costs incurred as a result of the business combination of T-Mobile US and Sprint. In the reporting period, the expenses totaled EUR 0.1 billion and mainly related to integration costs arising from the acquisitions of Kaena, Blis, and Vistar Media, as well as the agreed acquisition of UScellular. Other special factors affecting EBITDA AL increased by EUR 0.2 billion compared with the prior-year period. In addition to the income from the sale of spectrum licenses to N77, this includes legal-related insurance recoveries recognized in relation to the cyberattack on T-Mobile US in August 2021.

For further information, please refer to the section “[Development of business in the operating segments](#).”

Profit/loss from operations (EBIT)

Group EBIT increased significantly to EUR 13.4 billion, up EUR 1.7 billion against the level of the prior-year period. This increase is due in particular to the effects described under adjusted EBITDA AL and EBITDA AL.

At EUR 11.8 billion, depreciation, amortization and impairment losses on intangible assets, property, plant and equipment, and right-of-use assets were lower in the first half of 2025 than in the prior-year period, by EUR 0.3 billion, due in particular to lower depreciation and amortization. In the United States operating segment, depreciation and amortization decreased due to the accelerated depreciation of certain technology assets in the prior year. By contrast, depreciation and amortization increased slightly in the Germany operating segment due to rising volumes in the fiber-optic build-out.

Profit before income taxes

Profit before income taxes increased by EUR 2.2 billion to EUR 11.2 billion. Loss from financial activities included in this decreased year-on-year from EUR 2.7 billion to EUR 2.2 billion, mainly due to the EUR 0.8 billion increase in the share of profit of associates and joint ventures included in the consolidated financial statements using the equity method. This was primarily attributable to reversals of impairment losses recognized in the reporting period of EUR 0.5 billion and EUR 0.2 billion, respectively, on the carrying amounts of the investments in GD Towers and in GlasfaserPlus. These reversals of impairment losses were due to declines in industry-specific financing costs and the resulting lower discount rates, while retaining the existing business plans. Other financial income/expense declined by EUR 0.2 billion and finance costs by EUR 0.1 billion.

Net profit, adjusted net profit

Net profit increased year-on-year by EUR 1.4 billion to EUR 5.5 billion. Tax expense increased by EUR 0.5 billion to EUR 2.8 billion. Profit attributable to non-controlling interests increased by EUR 0.4 billion to EUR 3.0 billion. This increase was primarily attributable to the United States operating segment. Adjusted net profit amounted to EUR 4.9 billion compared with EUR 4.7 billion in the prior-year period.

For further information on tax expense, please refer to the section “[Income taxes](#)” in the interim consolidated financial statements.

Earnings per share, adjusted earnings per share

Earnings per share is calculated as net profit divided by the weighted average number of ordinary shares outstanding, which totaled 4,887 million as of June 30, 2025. This resulted in earnings per share of EUR 1.12, up from EUR 0.82 in the prior-year period. Adjusted earnings per share amounted to EUR 1.01 compared with EUR 0.95 in the prior-year period.

Employees

Headcount development

| | June 30, 2025 | Dec. 31, 2024 | Change | Change % | June 30, 2024 |
|--|----------------|----------------|------------|------------|----------------|
| FTEs in the Group | 199,050 | 198,194 | 856 | 0.4 | 200,402 |
| Of which: civil servants (in Germany, with an active service relationship) | 5,376 | 5,801 | (425) | (7.3) | 6,255 |
| Germany | 56,694 | 57,303 | (609) | (1.1) | 58,780 |
| United States | 67,692 | 65,154 | 2,538 | 3.9 | 64,844 |
| Europe | 32,253 | 32,761 | (508) | (1.6) | 33,118 |
| Systems Solutions | 25,343 | 25,691 | (349) | (1.4) | 25,759 |
| Group Development | 85 | 100 | (15) | (14.5) | 104 |
| Group Headquarters & Group Services | 16,983 | 17,184 | (201) | (1.2) | 17,796 |

The Group's headcount remained stable against the end of 2024. The total number of full-time equivalent employees in our United States operating segment increased by 3.9 % compared to December 31, 2024, which includes the impact of the acquisitions of Vistar Media and Blis in the first quarter of 2025. In our Germany operating segment, the number of employees declined by 1.1 % against the end of the prior year. Employees continued to take up socially responsible instruments as part of staff restructuring activities, such as phased retirement. In our Europe operating segment, the headcount was down by 1.6 % compared with the end of the prior year, in particular in Greece and Hungary. The headcount in our Systems Solutions operating segment was down 1.4 % against year-end 2024, mainly due to a workforce reduction in traditional infrastructure business. The headcount in the Group Headquarters & Group Services segment was down 1.2 % compared with the end of the prior year, mainly due to the continued staff restructuring measures.

Reconciliations of financial performance indicators from the IFRS consolidated financial statements

A reconciliation of the definition of EBITDA to the "after leases" indicator (EBITDA AL) can be found in the following table:

| millions of € | | | | | | | | |
|--|---------------|---------------|------------|---------------|---------------|---------------|------------|---------------|
| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
| EBITDA | 25,184 | 23,736 | 6.1 | 12,779 | 12,406 | 11,976 | 3.6 | 50,304 |
| Depreciation of right-of-use assets ^a | (2,322) | (2,333) | 0.4 | (1,171) | (1,151) | (1,177) | 2.2 | (4,703) |
| Interest expenses on recognized lease liabilities ^a | (847) | (893) | 5.1 | (434) | (413) | (445) | 7.2 | (1,787) |
| EBITDA AL | 22,015 | 20,510 | 7.3 | 11,173 | 10,841 | 10,354 | 4.7 | 43,815 |
| Special factors affecting EBITDA AL | (282) | (782) | 64.0 | (124) | (158) | (465) | 66.0 | 794 |
| EBITDA AL (adjusted for special factors) | 22,297 | 21,292 | 4.7 | 11,297 | 10,999 | 10,819 | 1.7 | 43,021 |

^a Excluding finance leases at T-Mobile US.

The following table presents the reconciliation of net profit to **net profit adjusted for special factors**:

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|--------------|--------------|-------------|--------------|--------------|--------------|-------------|---------------|
| Net profit (loss) | 5,460 | 4,070 | 34.1 | 2,845 | 2,615 | 2,088 | 25.2 | 11,209 |
| Special factors affecting EBITDA AL | (282) | (782) | 64.0 | (124) | (158) | (465) | 66.0 | 794 |
| Staff-related measures | (348) | (559) | 37.8 | (171) | (176) | (375) | 53.0 | (1,036) |
| Non-staff-related restructuring | (27) | (5) | n.a. | (7) | (20) | (2) | n.a. | (20) |
| Effects of deconsolidations, disposals and acquisitions | (88) | (203) | 56.4 | (23) | (65) | (86) | 24.1 | (746) |
| Impairment losses on right-of-use assets | (23) | 0 | n.a. | 0 | (23) | 0 | n.a. | 0 |
| Reversals of impairment losses | 0 | 0 | n.a. | 0 | 0 | 0 | n.a. | 2,630 |
| Other | 204 | (16) | n.a. | 78 | 126 | (2) | n.a. | (34) |
| Special factors affecting net profit | 795 | 136 | n.a. | 526 | 268 | 75 | n.a. | 1,018 |
| Depreciation, amortization and impairment losses | (17) | (316) | 94.5 | 0 | (17) | (99) | 82.5 | (407) |
| Profit (loss) from financial activities | 798 | (3) | n.a. | 601 | 197 | (3) | n.a. | 2,328 |
| Income taxes | (11) | 271 | n.a. | (77) | 66 | 125 | (47.3) | (236) |
| Non-controlling interests | 26 | 184 | (86.0) | 3 | 23 | 52 | (55.7) | (666) |
| Special factors | 513 | (646) | n.a. | 403 | 110 | (390) | n.a. | 1,812 |
| Net profit (loss) (adjusted for special factors) | 4,947 | 4,716 | 4.9 | 2,442 | 2,504 | 2,477 | 1.1 | 9,397 |

The following table presents a reconciliation of EBITDA AL, EBIT, and net profit to the respective figures adjusted for **special factors**:

millions of €

| | EBITDA AL H1 2025 | EBIT H1 2025 | EBITDA AL H1 2024 | EBIT H1 2024 | EBITDA AL FY 2024 | EBIT FY 2024 |
|---|----------------------|-----------------|----------------------|-----------------|----------------------|-----------------|
| EBITDA AL/EBIT | 22,015 | 13,408 | 20,510 | 11,666 | 43,815 | 26,277 |
| Germany | (159) | (159) | (397) | (397) | (1,056) | (1,056) |
| Staff-related measures | (165) | (165) | (319) | (319) | (576) | (576) |
| Non-staff-related restructuring | (3) | (3) | (3) | (3) | (11) | (11) |
| Effects of deconsolidations, disposals and acquisitions | 0 | 0 | (90) | (90) | (478) | (478) |
| Impairment losses | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 9 | 9 | 15 | 15 | 9 | 9 |
| United States | 8 | 22 | (155) | (439) | 2,345 | 2,078 |
| Staff-related measures | (47) | (47) | (19) | (19) | (65) | (65) |
| Non-staff-related restructuring | (24) | (9) | 0 | 0 | 0 | 0 |
| Effects of deconsolidations, disposals and acquisitions | (133) | (133) | (122) | (406) | (240) | (507) |
| Impairment losses | 0 | 0 | 0 | 0 | 0 | 0 |
| Reversals of impairment losses | 0 | 0 | 0 | 0 | 2,630 | 2,630 |
| Other | 212 | 212 | (14) | (14) | 20 | 20 |
| Europe | (58) | (76) | (44) | (44) | (71) | (158) |
| Staff-related measures | (35) | (35) | (37) | (37) | (62) | (62) |
| Non-staff-related restructuring | 0 | 0 | 0 | 0 | 0 | 0 |
| Effects of deconsolidations, disposals and acquisitions | 4 | 4 | 0 | 0 | 29 | 29 |
| Impairment losses | (23) | (40) | 0 | 0 | 0 | (88) |
| Other | (4) | (4) | (8) | (8) | (38) | (38) |
| Systems Solutions | (51) | (51) | (55) | (66) | (118) | (133) |
| Staff-related measures | (36) | (36) | (45) | (45) | (92) | (92) |
| Non-staff-related restructuring | 0 | 0 | 0 | 0 | 0 | 0 |
| Effects of deconsolidations, disposals and acquisitions | 0 | 0 | (1) | (1) | (1) | (1) |
| Impairment losses | 0 | 0 | 0 | (11) | 0 | (15) |
| Other | (14) | (14) | (10) | (10) | (25) | (25) |
| Group Development | 36 | 36 | 3 | 3 | (5) | (5) |
| Staff-related measures | 1 | 1 | 0 | 0 | 0 | 0 |
| Non-staff-related restructuring | 0 | 0 | 0 | 0 | 0 | 0 |
| Effects of deconsolidations, disposals and acquisitions | 35 | 35 | 3 | 3 | (5) | (5) |
| Impairment losses | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 |

millions of €

| | EBITDA AL H1 2025 | EBIT H1 2025 | EBITDA AL H1 2024 | EBIT H1 2024 | EBITDA AL FY 2024 | EBIT FY 2024 |
|---|----------------------|-----------------|----------------------|-----------------|----------------------|-----------------|
| Group Headquarters & Group Services | (57) | (57) | (133) | (134) | (301) | (302) |
| Staff-related measures | (65) | (65) | (141) | (141) | (242) | (242) |
| Non-staff-related restructuring | 0 | 0 | (1) | (1) | (9) | (9) |
| Effects of deconsolidations, disposals and acquisitions | 7 | 7 | 7 | 7 | (51) | (51) |
| Impairment losses | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 1 | 1 | 1 | 1 | 0 | 0 |
| Group | (282) | (285) | (782) | (1,077) | 794 | 424 |
| Staff-related measures | (348) | (348) | (559) | (559) | (1,036) | (1,036) |
| Non-staff-related restructuring | (27) | (13) | (5) | (5) | (20) | (20) |
| Effects of deconsolidations, disposals and acquisitions | (88) | (88) | (203) | (486) | (746) | (1,013) |
| Impairment losses | (23) | (40) | 0 | (11) | 0 | (103) |
| Reversals of impairment losses | 0 | 0 | 0 | 0 | 2,630 | 2,630 |
| Other | 204 | 204 | (16) | (16) | (34) | (34) |
| EBITDA AL/EBIT (adjusted for special factors) | 22,297 | 13,693 | 21,292 | 12,743 | 43,021 | 25,853 |
| Profit (loss) from financial activities (adjusted for special factors) | | (2,978) | | (2,677) | | (5,610) |
| Profit (loss) before income taxes (adjusted for special factors) | | 10,715 | | 10,066 | | 20,243 |
| Income taxes (adjusted for special factors) | | (2,776) | | (2,569) | | (5,065) |
| Profit (loss) (adjusted for special factors) | | 7,939 | | 7,497 | | 15,179 |
| Profit (loss) (adjusted for special factors) attributable to Owners of the parent (net profit (loss)) (adjusted for special factors) | | 4,947 | | 4,716 | | 9,397 |
| Non-controlling interests (adjusted for special factors) | | 2,992 | | 2,782 | | 5,782 |

Financial position of the Group

Condensed consolidated statement of financial position

millions of €

| | June 30, 2025 | % | Dec. 31, 2024 | Change | June 30, 2024 |
|---|----------------|--------------|----------------|-----------------|----------------|
| Assets | | | | | |
| Cash and cash equivalents | 10,441 | 3.7 | 8,472 | 1,969 | 8,591 |
| Trade receivables | 14,938 | 5.3 | 16,411 | (1,473) | 15,122 |
| Intangible assets | 130,686 | 46.4 | 149,115 | (18,429) | 141,641 |
| Property, plant and equipment | 62,772 | 22.3 | 66,612 | (3,839) | 64,860 |
| Right-of-use assets | 28,144 | 10.0 | 32,214 | (4,070) | 32,596 |
| Investments accounted for using the equity method | 9,031 | 3.2 | 7,343 | 1,688 | 4,726 |
| Current and non-current financial assets | 7,916 | 2.8 | 7,743 | 173 | 8,898 |
| Deferred tax assets | 915 | 0.3 | 3,682 | (2,767) | 5,522 |
| Non-current assets and disposal groups held for sale | 3,391 | 1.2 | 256 | 3,135 | 1,080 |
| Miscellaneous assets | 13,276 | 4.7 | 13,085 | 191 | 13,008 |
| Total assets | 281,511 | 100.0 | 304,934 | (23,423) | 296,044 |
| Liabilities and shareholders' equity | | | | | |
| Current and non-current financial liabilities | 107,672 | 38.2 | 112,191 | (4,519) | 109,126 |
| Current and non-current lease liabilities | 35,553 | 12.6 | 40,248 | (4,695) | 40,270 |
| Trade and other payables | 8,910 | 3.2 | 9,489 | (580) | 10,541 |
| Provisions for pensions and other employee benefits | 2,220 | 0.8 | 3,209 | (989) | 3,257 |
| Current and non-current other provisions | 6,890 | 2.4 | 7,868 | (978) | 7,245 |
| Deferred tax liabilities | 21,319 | 7.6 | 24,260 | (2,941) | 23,510 |
| Liabilities directly associated with non-current assets and disposal groups held for sale | 0 | 0.0 | 0 | 0 | 0 |
| Miscellaneous liabilities | 9,212 | 3.3 | 9,027 | 185 | 9,661 |
| Shareholders' equity | 89,734 | 31.9 | 98,640 | (8,906) | 92,434 |
| Total liabilities and shareholders' equity | 281,511 | 100.0 | 304,934 | (23,423) | 296,044 |

As of June 30, 2025, our **total assets** amounted to EUR 281.5 billion, which was down EUR 23.4 billion against the level as of December 31, 2024. Exchange rate effects, primarily from the translation from U.S. dollars into euros, in particular had a decreasing effect on the carrying amount of total assets.

On the assets side, **cash and cash equivalents** increased by EUR 2.0 billion against the end of the prior year to EUR 10.4 billion.

For further information, please refer to the section [“Notes to the consolidated statement of cash flows”](#) in the interim consolidated financial statements.

At EUR 14.9 billion, **trade receivables** decreased by EUR 1.5 billion against the 2024 year-end level. This resulted from lower receivables in the United States operating segment, mainly due to negative exchange rate effects. Receivables also declined as a result of the lower number of new contracts with equipment installment plans. By contrast, effects of changes in the composition of the Group from the acquisitions of Vistar Media and Blis in the United States operating segment increased the carrying amount of receivables. Receivables also decreased in the Germany operating segment.

Intangible assets decreased by EUR 18.4 billion compared to December 31, 2024 to EUR 130.7 billion. Exchange rate effects of EUR 14.6 billion, primarily from the translation of U.S. dollars into euros, and depreciation, amortization and impairment losses of EUR 3.3 billion decreased the carrying amount. Reclassifications of intangible assets to non-current assets and disposal groups held for sale also reduced the carrying amount by EUR 5.1 billion. In the United States operating segment, this related to the agreed sale of spectrum licenses to Grain for EUR 3.1 billion and the sale of spectrum licenses to N77 for EUR 1.7 billion. In addition, further agreements were made in the reporting period for the exchange of spectrum licenses. Disposals reduced the carrying amount by EUR 0.1 billion, while investments increased it by EUR 3.8 billion. EUR 1.4 billion of this related to the acquisition of mobile spectrum, of which EUR 1.0 billion related to the acquisition of mobile spectrum in the United States operating segment. This included EUR 0.5 billion for the acquisition of the remaining Channel 51 licenses. A further EUR 0.2 billion related to the Germany operating segment and the extension of the allocation of licenses by the Bundesnetzagentur. The Europe operating segment acquired mobile spectrum for EUR 0.2 billion, primarily in the spectrum auction ended in Poland. Effects of changes in the composition of the Group resulting from the acquisition of Vistar Media and Blis in the United States operating segment increased the carrying amount by EUR 0.8 billion, with goodwill accounting for EUR 0.4 billion of this.

For further information on spectrum awards and agreements on spectrum licenses in the United States, please refer to the section [“The economic environment.”](#)

For further information on the acquisitions of Vistar Media and Blis, please refer to the section [“Group organization, strategy, and management.”](#)

Property, plant and equipment decreased by EUR 3.8 billion compared with December 31, 2024 to EUR 62.8 billion. Depreciation and impairment losses totaling EUR 5.8 billion, exchange rate effects of EUR 3.3 billion, primarily from the translation of U.S. dollars into euros, and disposals of EUR 0.1 billion decreased the carrying amount. Additions, primarily for the upgrade and build-out of the network (broadband, fiber-optic, and mobile infrastructure) increased the carrying amount by EUR 5.2 billion. Reclassifications of right-of-use assets upon expiry of the contractual lease term to property, plant and equipment, primarily for network technology in the United States operating segment, increased the carrying amount by EUR 0.3 billion.

Right-of-use assets decreased by EUR 4.1 billion compared with December 31, 2024 to EUR 28.1 billion. Exchange rate effects, primarily from the translation of U.S. dollars into euros, decreased the carrying amount by EUR 3.0 billion. Depreciation, amortization and impairment losses also reduced the carrying amount by EUR 2.7 billion. The previously mentioned reclassifications to property, plant and equipment also reduced the carrying amount by EUR 0.3 billion. The carrying amount was increased by additions of EUR 1.9 billion.

Investments accounted for using the equity method increased by EUR 1.7 billion compared to December 31, 2024, to EUR 9.0 billion. This was mainly attributable to the acquisition of a 50 % equity stake in the fiber-to-the-home platform Lumos in the United States operating segment for a purchase price of EUR 0.8 billion. Furthermore, reversals of impairment losses were recognized in the reporting period of EUR 0.5 billion and EUR 0.2 billion, respectively, on the carrying amounts of the investments in GD Towers and GlasfaserPlus. These reversals of impairment losses were due to declines in industry-specific financing costs and the resulting lower discount rates, while retaining the existing business plans.

Current and non-current **financial assets** increased by EUR 0.2 billion to EUR 7.9 billion, with the net total of originated loans and receivables increasing by EUR 0.4 billion. By contrast, derivative financial assets decreased by EUR 0.2 billion.

Non-current assets and disposal groups held for sale increased by EUR 3.1 billion to EUR 3.4 billion. The increase related to the United States operating segment and resulted from the agreed sale of spectrum licenses to Grain for EUR 3.1 billion.

Miscellaneous assets increased by EUR 0.2 billion to EUR 13.3 billion. Current and non-current other assets contributed EUR 0.4 billion to this increase, due in part to higher receivables from other taxes. By contrast, inventories and capitalized contract costs both declined by EUR 0.1 billion.

On the liabilities and shareholders' equity side, current and non-current **financial liabilities** decreased by EUR 4.5 billion compared with the end of 2024 to EUR 107.7 billion, mainly due to exchange rate effects.

Bonds and other securitized liabilities declined by EUR 4.0 billion overall. This was entirely attributable to exchange rate effects, primarily from the translation of U.S. dollars into euros, of EUR 9.0 billion. The carrying amount was also reduced by scheduled repayments of a USD bond by T-Mobile US in the amount of USD 3.0 billion (EUR 2.7 billion) and of a EUR bond in the amount of EUR 0.4 billion. By contrast, the carrying amount was increased by USD bonds issued by T-Mobile US of USD 3.5 billion (EUR 3.2 billion) and by EUR bonds of EUR 2.8 billion. The carrying amount was also increased by the issue of EUR bonds of EUR 1.5 billion by Deutsche Telekom AG as well as the net issue of commercial papers in the amount of EUR 0.6 billion.

Other interest-bearing liabilities decreased by EUR 0.5 billion, liabilities with the right of creditors to priority repayment in the event of default by EUR 0.3 billion, and other non-interest-bearing liabilities by EUR 0.3 billion. By contrast, liabilities to banks increased by EUR 1.0 billion, mainly due to T-Mobile US utilizing a credit line backed by an export credit agency (ECA Facility) to finance network equipment-related purchases amounting to EUR 0.8 billion.

Current and non-current **lease liabilities** decreased by EUR 4.7 billion compared with December 31, 2024 to EUR 35.6 billion. Exchange rate effects, in particular from the translation of U.S. dollars into euros, reduced the carrying amount by EUR 3.6 billion. In addition, lease liabilities decreased by EUR 0.8 billion in the United States operating segment, mainly due to a lower number of new contracts following the decommissioning of the former Sprint's wireless network and other synergies from the Sprint Merger. Lease liabilities in the Germany operating segment and in the Group Headquarters & Group Services segment decreased by a total of EUR 0.3 billion.

Trade and other payables decreased by EUR 0.6 billion to EUR 8.9 billion. This was due to lower liabilities in the United States and Europe operating segments, mainly as a result of exchange rate effects, in particular from the translation of U.S. dollars to euros. By contrast, effects of changes in the composition of the Group from the acquisitions of Vistar Media and Blis in the United States operating segment increased the carrying amount. Liabilities increased in the Germany and Systems Solutions operating segments.

Provisions for pensions and other employee benefits decreased by EUR 1.0 billion compared with December 31, 2024 to EUR 2.2 billion. Overall, the remeasurement of defined benefit plans resulted in an actuarial gain of EUR 0.9 billion to be recognized directly in equity, mainly due to the increase in the fair values of plan assets and the increase in the discount rate compared with December 31, 2024. Benefits paid directly by the employer in the reporting period also contributed to the reduction in the carrying amount.

Current and non-current **other provisions** decreased by EUR 1.0 billion to EUR 6.9 billion compared with the end of 2024. Other provisions for personnel costs decreased by EUR 0.7 billion, primarily in connection with the performance-based remuneration components for the prior year paid out to employees in the first half of 2025 and due to an interest rate-based decline in the carrying amount of the provision recognized for the Civil Service Health Insurance Fund (Postbeamtenkrankenkasse – PBeaKK). Furthermore, provisions for restoration obligations decreased by EUR 0.2 billion, and provisions for procurement and sales support by EUR 0.1 billion.

Miscellaneous liabilities increased by EUR 0.2 billion compared to December 31, 2024 to EUR 9.2 billion, with other liabilities increasing by EUR 0.1 billion, mainly due to an increase in liabilities from other taxes. In addition, income tax liabilities increased by EUR 0.1 billion.

Shareholders' equity decreased by EUR 8.9 billion as of December 31, 2024 to EUR 89.7 billion. Other comprehensive income decreased the carrying amount by EUR 6.6 billion. Shareholders' equity was reduced in connection with dividend payments for the 2024 financial year to Deutsche Telekom AG shareholders in the amount of EUR 4.4 billion and to other shareholders of subsidiaries in the amount of EUR 1.2 billion. The latter figure includes cash dividends paid by T-Mobile US to non-controlling interests, as declared in the reporting period. Transactions with owners also decreased the carrying amount by EUR 4.6 billion, mainly in connection with the T-Mobile US 2025 share buy-back program. The carrying amount was also reduced by Deutsche Telekom AG's share buy-back

program that started in January 2025 with share buy-backs of EUR 0.9 billion, with profit of EUR 8.4 billion and capital increases from share-based payments of EUR 0.4 billion having an increasing effect.

For further information, please refer to the section “Selected notes to the consolidated statement of financial position” in the interim consolidated financial statements.

Calculation of net debt

millions of €

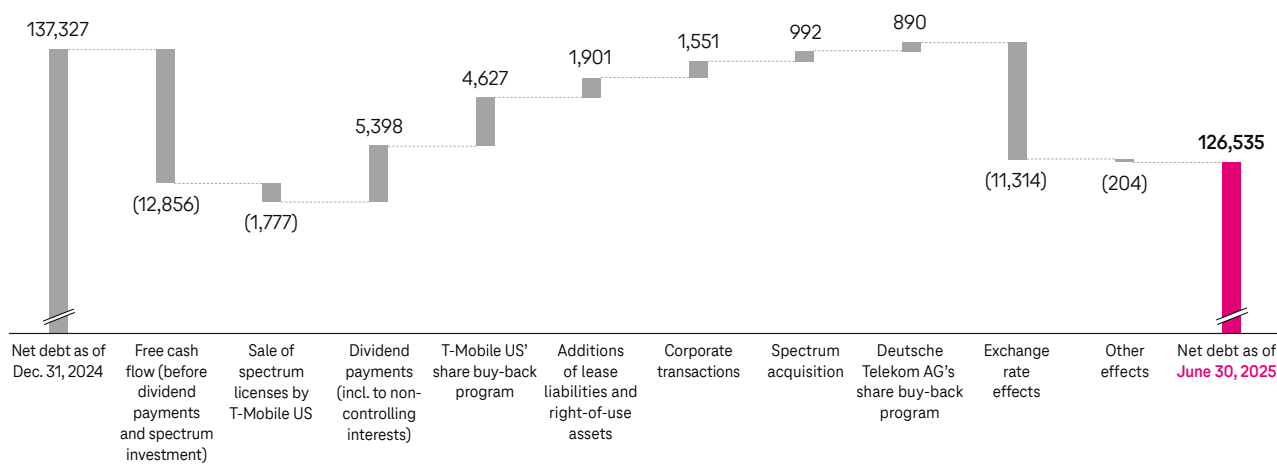
| | June 30, 2025 | Dec. 31, 2024 | Change | Change % | June 30, 2024 |
|---|----------------|----------------|-----------------|--------------|----------------|
| Bonds and other securitized liabilities | 90,672 | 94,678 | (4,006) | (4.2) | 91,526 |
| Asset-backed securities collateralized by trade receivables | 1,439 | 1,506 | (67) | n.a. | 1,166 |
| Liabilities to banks | 3,310 | 2,284 | 1,027 | 45.0 | 3,272 |
| Other financial liabilities | 12,251 | 13,723 | (1,472) | (10.7) | 13,163 |
| Lease liabilities | 35,553 | 40,248 | (4,695) | (11.7) | 40,270 |
| Financial liabilities and lease liabilities | 143,225 | 152,439 | (9,214) | (6.0) | 149,396 |
| Accrued interest | (1,043) | (1,158) | 115 | 9.9 | (1,077) |
| Other | (1,924) | (2,184) | 260 | 11.9 | (1,402) |
| Gross debt | 140,258 | 149,097 | (8,840) | (5.9) | 146,917 |
| Cash and cash equivalents | 10,441 | 8,472 | 1,969 | 23.2 | 8,591 |
| Derivative financial assets | 1,373 | 1,585 | (211) | (13.3) | 1,611 |
| Other financial assets | 1,908 | 1,713 | 194 | 11.3 | 1,589 |
| Net debt ^a | 126,535 | 137,327 | (10,791) | (7.9) | 135,125 |
| Lease liabilities ^b | 33,553 | 38,011 | (4,457) | (11.7) | 38,040 |
| Net debt AL | 92,982 | 99,316 | (6,334) | (6.4) | 97,085 |

^a Including net debt reported under assets and liabilities directly associated with non-current assets and disposal groups held for sale.

^b Excluding finance leases at T-Mobile US.

Changes in net debt

millions of €



Net debt decreased by EUR 10.8 billion in the first half of 2025 to EUR 126.5 billion, mainly due to free cash flow (before dividend payments and spectrum investment), exchange rate effects, and the sale of spectrum licenses by T-Mobile US to N77. By contrast, the main factors increasing net debt were the dividend payments (including to non-controlling interests), the share buy-back program at T-Mobile US, additions to lease liabilities and right-of-use assets, and the corporate transactions, primarily in the United States operating segment. The acquisition of spectrum in the United States and Europe operating segments and the share buy-back program at Deutsche Telekom AG also had an increasing effect. Other effects included the sale of T-Mobile US shares by Deutsche Telekom of EUR 0.2 billion.

Calculation of free cash flow AL

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|----------------|----------------|-------------|----------------|----------------|----------------|--------------|-----------------|
| Net cash from operating activities | 20,939 | 19,894 | 5.3 | 11,172 | 9,767 | 10,280 | (5.0) | 39,874 |
| Cash outflows for investments in intangible assets | (3,355) | (2,681) | (25.1) | (1,289) | (2,065) | (1,303) | (58.5) | (7,973) |
| Cash outflows for investments in property, plant and equipment | (5,850) | (5,897) | 0.8 | (3,191) | (2,659) | (2,557) | (4.0) | (11,198) |
| Cash capex | (9,205) | (8,577) | (7.3) | (4,480) | (4,724) | (3,859) | (22.4) | (19,171) |
| Spectrum investment | 992 | 232 | n.a. | 137 | 854 | 175 | n.a. | 3,209 |
| Cash capex (before spectrum investment) | (8,213) | (8,345) | 1.6 | (4,343) | (3,870) | (3,684) | (5.1) | (15,962) |
| Proceeds from the disposal of intangible assets (excluding goodwill) and property, plant and equipment | 1,907 | 61 | n.a. | 29 | 1,878 | 28 | n.a. | 190 |
| Proceeds from the disposal of spectrum | (1,777) | 0 | n.a. | 0 | (1,777) | 0 | n.a. | 0 |
| Proceeds from the disposal of intangible assets (excluding goodwill and spectrum) and property, plant and equipment | 130 | 61 | n.a. | 29 | 101 | 28 | n.a. | 190 |
| Net cash outflows for investments in intangible assets (excluding goodwill and spectrum) and property, plant and equipment | (8,083) | (8,284) | 2.4 | (4,314) | (3,769) | (3,656) | (3.1) | (15,772) |
| Free cash flow (before dividend payments and spectrum investment) ^a | 12,856 | 11,610 | 10.7 | 6,858 | 5,998 | 6,624 | (9.5) | 24,102 |
| Principal portion of repayment of lease liabilities ^b | (2,328) | (2,672) | 12.9 | (1,208) | (1,120) | (1,395) | 19.7 | (4,946) |
| Free cash flow AL (before dividend payments and spectrum investment) ^a | 10,528 | 8,938 | 17.8 | 5,650 | 4,878 | 5,229 | (6.7) | 19,156 |

^a Excluding proceeds from the disposal of spectrum due to the sale of spectrum licenses by T-Mobile US.

^b Excluding finance leases at T-Mobile US.

Free cash flow AL (before dividend payments and spectrum investment) increased by EUR 1.6 billion year-on-year to EUR 10.5 billion. The following effects impacted on this development:

Net cash from operating activities increased by EUR 1.0 billion to EUR 20.9 billion as a result of the strong development of the operating business. Lower cash outflows in connection with the integration of Sprint in the United States also had an increasing effect. By contrast, the increase in net interest payments of EUR 0.2 billion had a reducing effect.

Cash capex (before spectrum investment) decreased by EUR 0.1 billion to EUR 8.2 billion. In the Germany operating segment, cash capex totaled EUR 2.3 billion in the reporting year, a decline of EUR 0.3 billion compared with the prior-year period. This was primarily due to the intra-year allocation of investments in the fiber build-out. Cash capex in the United States operating segment increased by EUR 0.1 billion year-on-year to EUR 4.5 billion, and increased slightly in the Europe operating segment to EUR 1.0 billion. In the Systems Solutions operating segment, cash capex remained on a par with the prior-year period at EUR 0.1 billion.

The sale of spectrum licenses by T-Mobile US to N77 generated cash proceeds of EUR 1.8 billion. Excluding this transaction, proceeds from the disposal of intangible assets (excluding goodwill and spectrum) and property, plant and equipment amounted to EUR 0.1 billion.

A decrease of EUR 0.3 billion in cash outflows – in particular in the United States operating segments – for the repayment of lease liabilities had an increasing effect on free cash flow AL.

For further information, please refer to the section “[Notes to the consolidated statement of cash flows](#)” in the interim consolidated financial statements.

Rating

Deutsche Telekom's credit rating with Standard & Poor's was upgraded on May 28, 2025, standing at BBB+ with a positive outlook as of June 30, 2025. We are therefore still a solid investment-grade company with access to the international capital markets.

Development of business in the operating segments

Germany

Customer development

thousands

| | June 30, 2025 | Mar. 31, 2025 | Change June 30, 2025/ Mar. 31, 2025 % | Dec. 31, 2024 | Change June 30, 2025/ Dec. 31, 2024 % | June 30, 2024 | Change June 30, 2025/ June 30, 2024 % |
|--------------------------------------|---------------|---------------|--|---------------|--|---------------|--|
| Mobile customers | 71,126 | 69,788 | 1.9 | 68,553 | 3.8 | 65,192 | 9.1 |
| Contract customers | 27,039 | 26,802 | 0.9 | 26,532 | 1.9 | 25,838 | 4.6 |
| Prepaid customers | 44,086 | 42,986 | 2.6 | 42,021 | 4.9 | 39,353 | 12.0 |
| Fixed-network lines | 16,981 | 17,067 | (0.5) | 17,155 | (1.0) | 17,253 | (1.6) |
| Retail broadband lines | 15,126 | 15,145 | (0.1) | 15,152 | (0.2) | 15,098 | 0.2 |
| Of which: optical fiber ^a | 13,298 | 13,255 | 0.3 | 13,213 | 0.6 | 13,065 | 1.8 |
| Television (IPTV, satellite) | 4,698 | 4,675 | 0.5 | 4,638 | 1.3 | 4,514 | 4.1 |
| Unbundled local loop lines (ULLs) | 1,705 | 1,797 | (5.1) | 1,887 | (9.6) | 2,181 | (21.8) |
| Wholesale broadband lines | 8,570 | 8,594 | (0.3) | 8,587 | (0.2) | 8,481 | 1.1 |
| Of which: optical fiber ^a | 7,617 | 7,624 | (0.1) | 7,602 | 0.2 | 7,510 | 1.4 |

^a Disclosure of the total of all fiber-optic lines (FTTx).

Total

In Germany, we continue to be market leader both in terms of fixed-network and mobile revenues. This success is attributable to our high-performance networks, a broad product portfolio, and good service. We want to offer our customers a seamless and technology-neutral telecommunications experience. We regularly adapt our product portfolio to address the needs of our customers.

Mobile communications

Our Germany operating segment had a total of 71.1 million mobile customers as of June 30, 2025. The number of high-value mobile contract customers under the Telekom and congstar brands grew by 459 thousand customers overall against December 31, 2024. Sustained high demand for mobile rate plans with data volumes continues to drive this trend. The prepaid customer base grew by 4.9 % against the end of 2024, driven in particular by the M2M SIM cards used in the automotive industry.

Fixed network

Demand for our fiber optic-based lines has risen slightly since the end of 2024, with the total number of lines growing to 20.9 million. This growth is driven by demand for higher bandwidths.

The number of retail broadband lines remained more or less stable against the end of 2024 at a total of 15.1 million customers. Around 53 % of the customers have subscribed to a rate plan with speeds of 100 Mbit/s or higher. The rise in demand for our TV content drove growth in our TV customer base of 60 thousand against year-end 2024, an increase of 1.3 %. The number of fixed-network lines stood at 17.0 million.

Wholesale

As of June 30, 2025, fiber-optic-based wholesale broadband lines accounted for 74.1 % of all lines – an increase of 1.6 percentage points against the end of 2024. This growth is a result of the demand for our commitment agreements. Ongoing demand among retail customers for higher-bandwidth lines also contributed to the increase. The number of unbundled local loop lines decreased by 182 thousand compared with the end of the prior year, while fiber-optic-based wholesale broadband lines increased by 15 thousand. These developments result partly from the shift to higher-value fiber-optic-based lines and partly from consumers switching to other providers. In addition, our wholesale partners are migrating their retail customers to their own infrastructures. The total number of wholesale lines at June 30, 2025 was 10.3 million.

Development of operation

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|----------------|----------------|--------------|----------------|----------------|----------------|--------------|----------------|
| Revenue | 12,505 | 12,667 | (1.3) | 6,219 | 6,286 | 6,369 | (1.3) | 25,711 |
| Consumers | 6,363 | 6,506 | (2.2) | 3,199 | 3,165 | 3,274 | (3.3) | 13,174 |
| Business customers | 4,279 | 4,265 | 0.3 | 2,128 | 2,151 | 2,130 | 1.0 | 8,727 |
| Wholesale | 1,624 | 1,617 | 0.4 | 797 | 827 | 815 | 1.4 | 3,249 |
| Other | 239 | 278 | (14.2) | 96 | 142 | 149 | (4.2) | 561 |
| Service revenue | 11,250 | 11,116 | 1.2 | 5,591 | 5,659 | 5,601 | 1.0 | 22,480 |
| EBITDA | 5,388 | 5,040 | 6.9 | 2,708 | 2,680 | 2,420 | 10.7 | 10,082 |
| Special factors affecting EBITDA | (159) | (397) | 59.9 | (81) | (78) | (287) | 72.7 | (1,056) |
| EBITDA (adjusted for special factors) | 5,548 | 5,437 | 2.0 | 2,789 | 2,758 | 2,707 | 1.9 | 11,138 |
| EBITDA AL | 5,079 | 4,732 | 7.3 | 2,553 | 2,526 | 2,266 | 11.5 | 9,459 |
| Special factors affecting EBITDA AL | (159) | (397) | 59.9 | (81) | (78) | (287) | 72.7 | (1,056) |
| EBITDA AL (adjusted for special factors) | 5,239 | 5,129 | 2.1 | 2,634 | 2,605 | 2,553 | 2.0 | 10,516 |
| EBITDA AL margin (adjusted for special factors) % | 41.9 | 40.5 | | 42.4 | 41.4 | 40.1 | | 40.9 |
| Depreciation, amortization and impairment losses | (2,207) | (2,162) | (2.1) | (1,106) | (1,101) | (1,091) | (0.9) | (4,384) |
| Profit (loss) from operations (EBIT) | 3,182 | 2,878 | 10.6 | 1,603 | 1,579 | 1,329 | 18.8 | 5,698 |
| EBIT margin % | 25.4 | 22.7 | | 25.8 | 25.1 | 20.9 | | 22.2 |
| Cash capex | (2,262) | (2,554) | 11.4 | (1,249) | (1,013) | (1,061) | 4.6 | (4,782) |
| Cash capex (before spectrum investment) | (2,262) | (2,554) | 11.4 | (1,249) | (1,013) | (1,061) | 4.6 | (4,782) |

Revenue, service revenue

Total revenue in our Germany operating segment decreased in the first half of 2025 by 1.3 % year-on-year to EUR 12.5 billion, driven mainly by lower mobile terminal equipment revenues. By contrast, service revenues grew by 1.2 % year-on-year, due to growth in the mobile and fixed-network businesses, largely driven by broadband and TV business.

Revenue from **Consumers** declined by 2.2 % year-on-year due to lower mobile terminal equipment revenue. The fixed-network business continued to perform well, characterized by sustained broadband revenue growth driven by a number of positive factors, including customer appreciation for reliable networks and high bandwidths as well as our TV offerings. This development more than offset the decline in voice components. Mobile service revenues also trended positively, in line with customer development.

Revenue from **Business Customers** remained on a par with the prior-year period, mainly as a result of the performance of the mobile business. The fixed-network business remained stable.

Wholesale revenue remained stable year-on-year in the first half of 2025 at EUR 1.6 billion.

Adjusted EBITDA AL, EBITDA AL

Adjusted EBITDA AL increased by EUR 0.1 billion or 2.1 % year-on-year. The main reasons for this increase are high-value service revenue growth and enhanced cost efficiency, primarily as a result of the lower headcount and the ongoing implementation of efficiency enhancement and digitalization measures. Various one-time effects came into play. Our adjusted EBITDA AL margin amounted to 41.9 %.

At EUR 5.1 billion, EBITDA AL increased by 7.3 % against the prior-year period, due to the effects described under adjusted EBITDA AL and lower year-on-year expenses arising from special factors. Special factors in the first half of 2025 amounted to EUR 0.2 billion, and mainly related to socially responsible staff restructuring measures.

Profit/loss from operations (EBIT)

Profit from operations amounted to EUR 3.2 billion, an increase of 10.6 % against the prior-year period. The positive EBITDA trend in particular contributed to this development. This was offset by an increase of 2.1 % in depreciation, amortization and impairment losses, mainly resulting from rising fiber build-out volumes.

Cash capex (before spectrum investment), cash capex

Cash capex (before spectrum investment) decreased by EUR 292 million or 11.4 % compared with the prior-year period, primarily due to the intra-year allocation of investments in the fiber build-out. The number of households passed by our fiber-optic network increased to 11.1 million by the end of the first half of 2025. In mobile communications, 98.7 % of German households can already use 5G.

United States

Customer development

thousands

| | June 30, 2025 | Mar. 31, 2025 | Change June 30, 2025/ Mar. 31, 2025 % | Dec. 31, 2024 | Change June 30, 2025/ Dec. 31, 2024 % | June 30, 2024 | Change June 30, 2025/ June 30, 2024 % |
|---------------------------------------|---------------|---------------|--|---------------|--|---------------|--|
| Customers | 132,778 | 130,910 | 1.4 | 129,528 | 2.5 | 125,893 | 5.5 |
| Postpaid customers | 107,284 | 105,455 | 1.7 | 104,118 | 3.0 | 100,610 | 6.6 |
| Postpaid phone customers | 80,338 | 79,508 | 1.0 | 79,013 | 1.7 | 77,245 | 4.0 |
| Other postpaid customers ^a | 26,946 | 25,947 | 3.8 | 25,105 | 7.3 | 23,365 | 15.3 |
| Prepaid customers ^b | 25,494 | 25,455 | 0.2 | 25,410 | 0.3 | 25,283 | 0.8 |

^a In the second quarter of 2025, we acquired 97 thousand fiber customers from Lumos.

^b In the second quarter of 2024, we acquired 3.5 million prepaid customers through the Ka'ena Acquisition, which includes the impact of certain base adjustments to align the policies of Ka'ena and T-Mobile US.

Customers

At June 30, 2025, the United States operating segment (T-Mobile US) had 132.8 million customers, compared to 129.5 million customers at December 31, 2024. Net customer additions were 3.2 million in the first half of 2025, compared to 2.7 million in the first half of 2024 due to the factors described below.

Postpaid net customer additions were 3.1 million in the first half of 2025, compared to 2.6 million in the first half of 2024. Postpaid net customer additions increased primarily from higher postpaid other net customer additions and slightly higher postpaid phone net customer additions. Postpaid other net additions increased primarily due to higher net additions from mobile internet devices, higher net additions from other connected devices, and higher 5G broadband (formerly High Speed Internet) net additions. The increase in net additions from mobile internet devices was primarily due to higher prior year deactivations of lower Average Revenue Per User (ARPU) mobile internet devices in the educational sector activated during the Pandemic and no longer needed. The increase in postpaid other net customer additions was partially offset by increased deactivations from a growing customer base and lower net additions from wearables. Postpaid phone net customer additions increased primarily from higher gross additions and higher prepaid to postpaid migrations. This increase was mostly offset by higher churn, primarily driven by the temporary impact of current year rate plan optimizations and increased deactivations from a growing customer base. 5G broadband net customer additions included in postpaid other net customer additions were 814 thousand and 704 thousand in the first half of 2025 and 2024, respectively.

Prepaid net customer additions were 84 thousand in the first half of 2025, compared to 131 thousand in the first half of 2024. The decrease was primarily driven by increased deactivations from a growing customer base, primarily due to the Ka'ena Acquisition, higher churn, and higher prepaid to postpaid migrations. This decrease was partially offset by higher gross additions, primarily due to the Ka'ena Acquisition. 5G broadband net customer additions included in prepaid net customer additions were 64 thousand and 107 thousand in the first half of 2025 and 2024, respectively.

Development of operations

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|----------------|----------------|--------------|----------------|----------------|----------------|---------------|----------------|
| Revenue | 38,397 | 36,291 | 5.8 | 19,800 | 18,597 | 18,282 | 1.7 | 75,046 |
| Service revenue | 31,461 | 30,065 | 4.6 | 16,081 | 15,380 | 15,238 | 0.9 | 61,143 |
| EBITDA | 17,344 | 16,493 | 5.2 | 8,874 | 8,470 | 8,462 | 0.1 | 35,869 |
| Special factors affecting EBITDA | 29 | (107) | n.a. | 20 | 8 | 4 | n.a. | 2,432 |
| EBITDA (adjusted for special factors) | 17,315 | 16,600 | 4.3 | 8,853 | 8,462 | 8,458 | 0.0 | 33,437 |
| EBITDA AL | 14,929 | 14,014 | 6.5 | 7,636 | 7,294 | 7,212 | 1.1 | 30,890 |
| Special factors affecting EBITDA AL | 8 | (155) | n.a. | 13 | (5) | (25) | 79.8 | 2,345 |
| EBITDA AL (adjusted for special factors) | 14,922 | 14,169 | 5.3 | 7,623 | 7,299 | 7,237 | 0.8 | 28,545 |
| EBITDA AL margin (adjusted for special factors) % | 38.9 | 39.0 | | 38.5 | 39.2 | 39.6 | | 38.0 |
| Depreciation, amortization and impairment losses | (7,555) | (7,910) | 4.5 | (3,926) | (3,628) | (3,907) | 7.1 | (15,546) |
| Profit (loss) from operations (EBIT) | 9,789 | 8,583 | 14.1 | 4,947 | 4,842 | 4,555 | 6.3 | 20,323 |
| EBIT margin % | 25.5 | 23.7 | | 25.0 | 26.0 | 24.9 | | 27.1 |
| Cash capex | (5,228) | (4,518) | (15.7) | (2,390) | (2,838) | (2,042) | (38.9) | (11,410) |
| Cash capex (before spectrum investment) | (4,456) | (4,327) | (3.0) | (2,325) | (2,131) | (1,907) | (11.8) | (8,248) |

Revenue, service revenue

Total revenue for the United States operating segment of EUR 38.4 billion in the first half of 2025 increased by 5.8 %, compared to EUR 36.3 billion in the first half of 2024. In U.S. dollars, T-Mobile US' total revenue increased by 6.8 % during the same period. Total revenue increased primarily due to higher service and equipment revenues. The components of these changes are described below.

Service revenues increased in the first half of 2025 by 4.6 % to EUR 31.5 billion. In U.S. dollars, T-Mobile US' service revenues increased by 5.7 % during the same period. This increase resulted from higher postpaid revenues, primarily due to higher postpaid Average Revenue per Account (ARPA) and higher average postpaid accounts. In addition, service revenues increased from higher prepaid revenues. Prepaid revenues increased primarily due to higher average prepaid customers, primarily from the prepaid customers acquired through the Ka'ena Acquisition, partially offset by lower prepaid ARPU. The increase in service revenues was partially offset by lower wholesale and other service revenues, primarily from lower MVNO revenues, including lower DISH and TracFone MVNO revenues and the impact from the Ka'ena Acquisition, and lower Affordable Connectivity Program revenues, partially offset by higher advertising revenues, primarily from the acquisitions of Vistar Media and Blis.

Equipment revenues increased in the first quarter of 2025 primarily from an increase in device sales revenue, primarily from higher average revenue per device sold, net of promotions. The increase in average revenue per device sold, net of promotions was primarily driven by an increase in the high-end phone mix, including the impact of higher postpaid device upgrades and lower Assurance Wireless device sales. The increase in equipment revenues was also driven by an increase in liquidation revenue, primarily due to a higher number of liquidated devices.

Other revenues were essentially flat.

Adjusted EBITDA AL, EBITDA AL

In euros, adjusted EBITDA AL increased by 5.3 % to EUR 14.9 billion in the first half of 2025, compared to EUR 14.2 billion in the first half of 2024. The adjusted EBITDA AL margin was 38.9 % in the first quarter of 2025 and 2024. In U.S. dollars, adjusted EBITDA AL increased by 6.4 % during the same period. Adjusted EBITDA AL increased primarily due to higher service revenues and higher equipment revenues, as discussed above. This increase was partially offset by higher equipment costs, primarily from higher average cost per device sold, primarily driven by an increase in the high-end phone mix, including the impact of higher postpaid device upgrades and lower Assurance Wireless device sales. The increase in adjusted EBITDA AL was also partially offset by an increase in liquidation costs, primarily due to a higher number of liquidated devices, higher payroll and benefit related expenses, including from the impact of acquisitions, higher advertising expenses, and higher site costs related to the continued build-out of the nationwide 5G network.

EBITDA AL in the first half of 2025 included special factors of EUR 8 billion compared to EUR -0.2 billion in the first half of 2024. The change in special factors was primarily due to the gain on sale of a portion of the 3.45 GHz licenses to N77, lower Sprint Merger-related costs, and legal-related insurance recoveries recognized in the first quarter of 2025 related to the August 2021 cyberattack. Overall, EBITDA AL increased by 6.5 % to EUR 14.9 billion in the first half of 2025, compared to EUR 14.0 billion in the first quarter of 2024, primarily due to the factors described above, including special factors.

Profit/loss from operations (EBIT)

EBIT increased by 14.1 % to EUR 9.8 billion in the first half of 2025, compared to EUR 8.6 billion in the first half of 2024. In U.S. dollars, EBIT increased by 15.2 % during the same period primarily due to higher EBITDA AL. In U.S. dollars, depreciation, amortization and impairment losses decreased by 3.6 % in the same period primarily due to higher depreciation expense from the acceleration of certain technology assets in the prior year.

Cash capex (before spectrum investment), cash capex

Cash capex (before spectrum investment) decreased by 3.0 % to EUR 4.5 billion in the first half of 2025, compared to EUR 4.3 billion in the first half of 2024. In U.S. dollars, cash capex (before spectrum investment) increased by 4.6 % during the same period due to an increase in purchases of property and equipment, primarily due to the continued build-out of our nationwide 5G network.

Cash capex increased by 15.7 % to EUR 5.2 billion in the first half of 2025, compared to EUR 4.5 billion in the first half of 2024. In U.S. dollars, cash capex increased by 18.1 % during the same period primarily due to purchases of the remaining 600 MHz spectrum licenses from Channel 51 and increased purchases of property and equipment as discussed above.

Europe

Customer development

thousands

| | | June 30, 2025 | Mar. 31, 2025 | Change June 30, 2025/ Mar. 31, 2025 % | Dec. 31, 2024 | Change June 30, 2025/ Dec. 31, 2024 % | June 30, 2024 | Change June 30, 2025/ June 30, 2024 % |
|---------------------------|---|---------------|---------------|--|---------------|--|---------------|--|
| Europe, total | Mobile customers | 50,076 | 49,790 | 0.6 | 49,722 | 0.7 | 49,287 | 1.6 |
| | Contract customers ^a | 27,144 | 26,934 | 0.8 | 26,811 | 1.2 | 26,446 | 2.6 |
| | Prepaid customers ^a | 22,932 | 22,856 | 0.3 | 22,911 | 0.1 | 22,842 | 0.4 |
| | Fixed-network lines | 8,033 | 8,087 | (0.7) | 8,076 | (0.5) | 8,033 | 0.0 |
| | Broadband customers ^b | 7,261 | 7,241 | 0.3 | 7,173 | 1.2 | 7,048 | 3.0 |
| | Television (IPTV, satellite, cable) | 4,381 | 4,409 | (0.6) | 4,410 | (0.6) | 4,334 | 1.1 |
| | Unbundled local loop lines (ULL)/Wholesale PSTN | 1,342 | 1,398 | (4.0) | 1,445 | (7.1) | 1,537 | (12.6) |
| | Wholesale broadband lines | 1,205 | 1,196 | 0.8 | 1,182 | 2.0 | 1,157 | 4.2 |
| Greece | Mobile customers | 7,155 | 7,137 | 0.2 | 7,143 | 0.2 | 7,189 | (0.5) |
| | Fixed-network lines | 2,555 | 2,568 | (0.5) | 2,581 | (1.0) | 2,602 | (1.8) |
| | Broadband customers ^b | 2,357 | 2,351 | 0.3 | 2,352 | 0.2 | 2,356 | 0.0 |
| Romania | Mobile customers | 3,427 | 3,444 | (0.5) | 3,517 | (2.6) | 3,601 | (4.8) |
| Hungary | Mobile customers | 6,556 | 6,464 | 1.4 | 6,454 | 1.6 | 6,389 | 2.6 |
| | Fixed-network lines | 1,918 | 1,961 | (2.2) | 1,958 | (2.1) | 1,943 | (1.3) |
| | Broadband customers | 1,633 | 1,666 | (2.0) | 1,654 | (1.2) | 1,622 | 0.7 |
| Poland | Mobile customers | 13,205 | 12,951 | 2.0 | 12,865 | 2.6 | 12,641 | 4.5 |
| | Fixed-network lines | 28 | 28 | 0.0 | 28 | (0.1) | 29 | (1.9) |
| | Broadband customers | 433 | 402 | 7.6 | 359 | 20.5 | 305 | 42.0 |
| Czech Republic | Mobile customers | 6,575 | 6,524 | 0.8 | 6,510 | 1.0 | 6,502 | 1.1 |
| | Fixed-network lines | 876 | 856 | 2.3 | 835 | 4.9 | 789 | 11.0 |
| | Broadband customers | 539 | 524 | 2.7 | 512 | 5.1 | 485 | 11.0 |
| Croatia | Mobile customers | 2,560 | 2,472 | 3.6 | 2,477 | 3.3 | 2,408 | 6.3 |
| | Fixed-network lines | 863 | 864 | (0.1) | 867 | (0.4) | 868 | (0.6) |
| | Broadband customers | 671 | 669 | 0.3 | 669 | 0.3 | 666 | 0.7 |
| Slovakia | Mobile customers | 2,302 | 2,548 | (9.6) | 2,534 | (9.1) | 2,528 | (8.9) |
| | Fixed-network lines | 837 | 853 | (1.9) | 849 | (1.4) | 852 | (1.7) |
| | Broadband customers | 666 | 665 | 0.2 | 664 | 0.3 | 659 | 1.2 |
| Austria | Mobile customers | 6,554 | 6,529 | 0.4 | 6,428 | 2.0 | 6,270 | 4.5 |
| | Fixed-network lines | 611 | 614 | (0.5) | 615 | (0.7) | 611 | 0.0 |
| | Broadband customers | 665 | 669 | (0.5) | 669 | (0.6) | 667 | (0.3) |
| Other ^c | Mobile customers | 1,743 | 1,721 | 1.3 | 1,796 | (2.9) | 1,759 | (0.9) |
| | Fixed-network lines | 344 | 342 | 0.5 | 342 | 0.4 | 339 | 1.4 |
| | Broadband customers | 297 | 295 | 0.9 | 294 | 1.2 | 288 | 3.1 |

^a In Poland, a hybrid prepaid-postpaid rate plan portfolio for contract customers was reclassified as of January 1, 2025. Since then, around 1 million customers that were previously reported as contract customers have been classified as prepaid customers. Comparatives have been adjusted retrospectively.

^b In Greece, the broadband customer base was reduced as of January 1, 2025 as a result of a revised definition. Comparatives have been adjusted retrospectively.

^c "Other": national companies of North Macedonia, Montenegro, and the lines of the GTS Central Europe group in Romania.

Total

Most customer base indicators in the Europe operating segment showed a positive development against the end of 2024. Our convergent product portfolio generated growth of 3.8 % in FMC customers thanks to ongoing demand. The number of mobile customers increased slightly. The number of broadband customers increased by 1.2 %. We are making good progress in network infrastructure: The build-out of our fixed-network infrastructure with state-of-the-art optical fiber is our priority. The build-out of the 5G network also continues.

Mobile communications

In our Europe operating segment, the overall number of mobile customers as of June 30, 2025 increased by 0.7 % against the prior-year-end to 50.1 million. The number of contract customers increased by 1.2 %. All national companies contributed to this growth, especially Poland, Greece, the Czech Republic, and Croatia. Overall, contract customers accounted for 54.2 % of the total customer base. Our customers benefit from greater coverage with fast mobile broadband – a result of our integrated network strategy. The footprint countries of our operating segment are also making further headway with 5G. As of the end of the second quarter of 2025, our national companies covered 82.3 % of the population in our European footprint on average with 5G, a further increase against the prior year.

The prepaid customer base stabilized at the level of the end of the prior year, despite the loss of an M2M corporate customer in Slovakia. We convinced a portion of our prepaid customers to switch to higher-value contract rate plans.

Fixed network

The broadband business increased by 1.2 % compared with the end of 2024 to a total of 7.3 million customers. This growth, mainly driven by the national companies in Poland and the Czech Republic, offset the decline in Hungary, where the fixed-network customer base decreased due to the sale of a subsidiary. By continuing to invest in optical fiber, we are systematically building out our fixed-network infrastructure. As of the end of the second quarter of 2025, around 10.7 million households (40.6 % coverage) have access to our high-performance fiber-optic network offering gigabit speeds. Compared with the end of 2024, we have won around 600 thousand new subscriptions. As of the end of the first half of 2025, the number of fixed-network lines subscribed to declined slightly by 0.5 % compared with the end of 2024 to 8.0 million.

The TV and entertainment business had a total of 4.4 million customers as of June 30, 2025, which was almost on a par with the level at the end of the prior year. The TV market is already saturated in many of the countries in our segment, where TV services are offered not only by telecommunications companies, but also by OTT players.

FMC – fixed-mobile convergence and digitalization

Our portfolio of convergent products, MagentaOne, was highly popular with consumers across all of our national companies. As of June 30, 2025, we had 8.5 million FMC customers; this corresponds to growth of 3.8 % compared with the end of the prior year. Almost all of our national companies, but in particular Greece, Poland, Hungary, and the Czech Republic, contributed to this absolute growth. We have also seen a modest rise in customer numbers from the marketing of our MagentaOne Business product to business customers.

We continue to expand our digital interaction with customers, which means we can meet customer needs in a more personalized and efficient way, and position products and innovative services on the market more quickly. Our service app is used by 71.9 % of our consumers.

Development of operations

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Revenue | 6,170 | 6,032 | 2.3 | 3,053 | 3,116 | 3,073 | 1.4 | 12,347 |
| Greece | 1,674 | 1,658 | 0.9 | 819 | 855 | 846 | 1.1 | 3,334 |
| Romania | 122 | 133 | (8.0) | 61 | 61 | 67 | (8.0) | 263 |
| Hungary | 1,094 | 1,090 | 0.4 | 548 | 546 | 564 | (3.2) | 2,238 |
| Poland | 857 | 797 | 7.5 | 423 | 434 | 402 | 7.9 | 1,660 |
| Czech Republic | 622 | 609 | 2.2 | 308 | 314 | 308 | 2.1 | 1,238 |
| Croatia | 501 | 480 | 4.4 | 247 | 254 | 247 | 2.9 | 1,012 |
| Slovakia | 430 | 419 | 2.7 | 216 | 214 | 213 | 0.3 | 864 |
| Austria | 737 | 724 | 1.8 | 367 | 370 | 363 | 2.0 | 1,494 |
| Other ^a | 163 | 152 | 6.8 | 80 | 83 | 77 | 7.2 | 315 |
| Service revenue | 5,198 | 5,040 | 3.1 | 2,564 | 2,633 | 2,585 | 1.9 | 10,239 |
| EBITDA | 2,534 | 2,385 | 6.2 | 1,248 | 1,286 | 1,206 | 6.7 | 4,869 |
| Special factors affecting EBITDA | (36) | (44) | 19.3 | (22) | (13) | (26) | 47.8 | (71) |
| EBITDA (adjusted for special factors) | 2,569 | 2,429 | 5.8 | 1,270 | 1,299 | 1,231 | 5.5 | 4,939 |
| EBITDA AL | 2,252 | 2,132 | 5.6 | 1,118 | 1,134 | 1,082 | 4.8 | 4,360 |
| Special factors affecting EBITDA AL | (58) | (44) | (31.9) | (22) | (36) | (26) | (40.5) | (71) |
| EBITDA AL (adjusted for special factors) | 2,310 | 2,176 | 6.2 | 1,141 | 1,170 | 1,108 | 5.6 | 4,431 |
| Greece | 662 | 650 | 1.9 | 329 | 333 | 327 | 1.9 | 1,346 |
| Romania | (5) | 3 | n.a. | 0 | (5) | 0 | n.a. | 1 |
| Hungary | 449 | 388 | 15.6 | 221 | 228 | 210 | 8.3 | 768 |
| Poland | 234 | 217 | 7.9 | 113 | 122 | 113 | 7.9 | 435 |
| Czech Republic | 274 | 246 | 11.3 | 137 | 137 | 115 | 18.7 | 506 |
| Croatia | 178 | 173 | 2.9 | 88 | 90 | 87 | 3.1 | 384 |
| Slovakia | 204 | 199 | 2.5 | 102 | 102 | 103 | (1.0) | 389 |
| Austria | 282 | 278 | 1.5 | 140 | 143 | 140 | 1.7 | 546 |
| Other ^a | 31 | 22 | 41.4 | 10 | 21 | 12 | 66.9 | 54 |
| EBITDA AL margin (adjusted for special factors) % | 37.4 | 36.1 | | 37.4 | 37.5 | 36.0 | | 35.9 |
| Depreciation, amortization and impairment losses | (1,311) | (1,272) | (3.1) | (631) | (680) | (634) | (7.2) | (2,622) |
| Profit (loss) from operations (EBIT) | 1,222 | 1,112 | 9.9 | 616 | 606 | 571 | 6.0 | 2,247 |
| EBIT margin % | 19.8 | 18.4 | | 20.2 | 19.4 | 18.6 | | 18.2 |
| Cash capex | (1,182) | (981) | (20.5) | (575) | (606) | (497) | (22.0) | (1,919) |
| Cash capex (before spectrum investment) | (962) | (940) | (2.4) | (504) | (459) | (457) | (0.4) | (1,872) |

The contributions of the national companies correspond to their respective unconsolidated financial statements and do not take consolidation effects at operating segment level into account.

^a "Other": national companies in North Macedonia, Montenegro, and the GTS Central Europe group in Romania, as well as the Europe Headquarters.

Revenue, service revenue

Our Europe operating segment generated revenue of EUR 6.2 billion in the first half of 2025, a year-on-year increase of 2.3 %. In organic terms, revenue increased by 2.9 %. Service revenues grew by 3.1 % year-on-year, or by 3.8 % in organic terms, with our national companies in Hungary, Poland, Greece, Croatia, and the Czech Republic recording the strongest developments in absolute terms by country.

Organic service revenue growth was due to the strong performance of the mobile business on the back of a larger contract customer base and higher revenue per customer. Fixed-network service revenues also increased year-on-year. Our intense focus on the continued build-out of high-speed network infrastructure drove growth in broadband and TV revenues, which more than offset the expected declines in voice telephony revenues. The IT business also made a positive contribution to revenue.

Service revenues from **Consumers** increased in organic terms by 3.5 % against the prior-year period. In mobile communications, service revenues increased as a result of both a higher contract customer base and higher revenue per customer. In the fixed network, revenue from broadband and TV business increased thanks to our continuous fiber-optic build-out and our TV and entertainment offerings. This more than offset the decline in revenue from voice telephony. In addition, a higher number of FMC customers had a positive impact on revenue development.

Service revenues from **Business Customers** grew on an organic basis by 4.5 % against the prior-year period, with Greece (IT), Hungary (mobile communications and fixed network), and Poland (mobile communications and IT) making the largest contributions. All product areas – mobile communications, fixed network, and IT – recorded year-on-year growth. The mobile contract customer base grew by 2.3 %, with almost all of our national companies, but in particular Poland, Romania, and Austria, contributing to this growth. In the fixed-network business, the number of broadband customers rose by 4.6 %, with Greece, the Czech republic, Poland, and Hungary making the largest contributions. Fixed-network service revenues grew by 2.7 % overall. IT revenues increased substantially by 8.0 % year-on-year in organic terms, due to an increase in business with digital infrastructure. This trend was mainly driven by Greece and Poland. The decline in revenues with cloud solutions due to seasonal effects was partially offset by growth of 3.5 % in security solutions.

Adjusted EBITDA AL, EBITDA AL

The sound operational revenue trend resulted in strong growth of 6.2 % in adjusted EBITDA AL in the first half of 2025, to EUR 2.3 billion. In organic terms, adjusted EBITDA AL grew by 6.7 %. Looking at the development by country, this increase was attributable to positive absolute trends, in particular in Hungary, the Czech Republic, Poland, and Greece. These increases were partially offset by declines in Romania. A positive net margin was sufficient to more than offset the slight increase in indirect costs overall. These were affected in part by higher personnel costs as a result of the inflation-induced increases in salaries. By contrast, the revocation of the supplementary telecommunications tax imposed in Hungary as of January 1, 2025 had an offsetting effect.

At EUR 2.3 billion, EBITDA AL increased by 5.6 % against the prior-year period. The expense arising from special factors increased year-on-year.

Development of operations in selected countries

Greece. Revenue in Greece amounted to EUR 1.7 billion in the first half of 2025, a year-on-year increase of 0.9 %. In organic terms, revenues increased by 1.6 %. This development is largely due to higher service revenues, mainly from IT, but also from the mobile businesses. Revenue in the fixed-network business declined slightly year-on-year. In addition to the expected decline in revenues in traditional voice telephony, declines were also recorded in wholesale business. Higher revenues in the TV and broadband business partially offset these declines. Our convergence products continued to perform well, with further customer additions and corresponding revenue.

Adjusted EBITDA AL stood at EUR 662 million, up 1.9 % year-on-year. In organic terms, the increase was 2.0 %, driven by a higher net margin and lower indirect costs.

Hungary. Revenue in Hungary totaled EUR 1.1 billion in the first six months of 2025, an increase of 0.4 %. Excluding negative exchange rate effects, revenue increased by 4.4 %. This development was driven mainly by the mobile business, in part on the back of higher revenue per customer. Thanks to our increased investments in the build-out of fiber-optic lines, our offers have won over large numbers of customers. This enabled higher service revenues in the fixed-network business, mainly in broadband business. IT revenues also posted growth. Our convergence products continued to perform well, with further customer additions and corresponding revenue.

Adjusted EBITDA AL stood at EUR 449 million, 15.6 % above the level of the prior-year period. In organic terms, adjusted EBITDA AL grew by 20.4 %. This substantial increase was due to a significantly higher net margin from the positive development in operating business, as well as to the revocation of the supplementary telecommunications tax as of January 1, 2025.

Poland. In the first half of 2025, revenue in Poland totaled EUR 857 million, an increase of 7.5 %. Excluding positive exchange rate effects, revenue increased by 5.4 %. The growth was mainly driven by mobile service revenues on the back of an increase in the number of contract customers. Broadband revenues from the fixed-network business also posted significant increases, likewise as a result of a growing customer base. The IT business recorded much higher revenue growth. The number of FMC customers increased substantially again, with a corresponding positive impact on revenues.

Adjusted EBITDA AL stood at EUR 234 million, 7.9 % above the level of the prior-year period. In organic terms, adjusted EBITDA AL grew by 5.8 %, due to a higher net margin, which more than offset the increase in indirect costs.

Czech Republic. Revenue in the Czech Republic stood at EUR 622 million in the first six months of 2025, an increase of 2.2 % against the prior-year period. Service revenues increased by 2.8 %, due in part to increases in the fixed network business, particularly the broadband and TV businesses. Service revenues also increased, due to positive growth rates in mobile revenues, driven by increases in the respective customer base. The number of FMC customers likewise grew in the reporting period, with corresponding revenues. Declines in IT revenues had an offsetting effect.

Adjusted EBITDA AL increased substantially by 11.3 % year-on-year to EUR 274 million, due to a higher net margin. In addition, a negative one-time effect in the prior year resulting from the termination of a business relationship also contributed to this increase. This was partially offset by an increase in indirect costs.

Austria. Revenue generated in Austria increased by 1.8 % to EUR 737 million in the first half of 2025. This development was driven by higher service revenues from the mobile business, in particular from wholesale, on account of an overall increase in the customer base. The broadband business also recorded growth, mainly as a result of higher revenue per customer. The number of FMC customers grew in the reporting period, with corresponding revenues. Revenue in the IT business remained stable.

Adjusted EBITDA AL increased by 1.5 % year-on-year to EUR 282 million. These earnings are driven by a higher net margin. This was partially offset by an increase in indirect costs.

Profit/loss from operations (EBIT)

Our Europe operating segment recorded an increase in EBIT of 9.9 % to EUR 1.2 billion in the first six months of 2025, mainly due to the 6.2 % increase in EBITDA. Depreciation, amortization and impairment losses were up EUR 39 million against the prior-year level, mainly due to an impairment loss recognized on non-current assets in the Romanian mobile business, and partially offset the increase in EBITDA. Depreciation and amortization remained stable.

Cash capex (before spectrum investment), cash capex

In the first half of 2025, our Europe operating segment reported cash capex (before spectrum investment) of EUR 962 million, up slightly year-on-year. This increase is attributable to both higher investments and their intra-year allocation. Cash capex increased by 20.5 % compared with the prior-year period due to cash outflows for the acquisition of spectrum in Poland and Slovakia. We continue to invest in the provision of broadband, fiber-optic technology, and 5G as part of our integrated network strategy.

Systems Solutions

Order entry

millions of €

| | H1 2025 | Q1 2025 | FY 2024 | H1 2024 | Change H1 2025/ H1 2024 % |
|-------------|---------|---------|---------|---------|------------------------------------|
| Order entry | 2,116 | 963 | 4,020 | 1,780 | 18.9 |

Development of business

In the reporting period, our systems solutions business continued to focus on growth and future viability.

Order entry in our Systems Solutions operating segment was up by 18.9 % year-on-year in the first half of 2025. This development is mainly attributable to increased order entry in the Cloud, Digital, and Road Charging portfolio areas.

Development of operations

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|--------------|--------------|-------------|--------------|--------------|-------------|-------------|--------------|
| Revenue | 2,023 | 1,974 | 2.5 | 1,009 | 1,013 | 981 | 3.3 | 4,004 |
| Of which: external revenue | 1,704 | 1,674 | 1.8 | 850 | 854 | 831 | 2.8 | 3,377 |
| Service revenue | 2,021 | 1,920 | 5.3 | 1,008 | 1,013 | 947 | 7.0 | 3,883 |
| EBITDA | 172 | 155 | 11.3 | 79 | 93 | 78 | 19.8 | 344 |
| Special factors affecting EBITDA | (51) | (55) | 8.4 | (25) | (26) | (32) | 18.7 | (118) |
| EBITDA (adjusted for special factors) | 223 | 210 | 6.1 | 104 | 119 | 110 | 8.6 | 462 |
| EBITDA AL | 126 | 109 | 15.6 | 56 | 70 | 55 | 27.1 | 251 |
| Special factors affecting EBITDA AL | (51) | (55) | 8.4 | (25) | (26) | (32) | 18.7 | (118) |
| EBITDA AL (adjusted for special factors) | 176 | 164 | 7.5 | 81 | 96 | 87 | 10.2 | 369 |
| EBITDA AL margin (adjusted for special factors) % | 8.7 | 8.3 | | 8.0 | 9.5 | 8.9 | | 9.2 |
| Depreciation, amortization and impairment losses | (123) | (118) | (4.3) | (61) | (62) | (59) | (5.3) | (237) |
| Profit (loss) from operations (EBIT) | 49 | 37 | 33.8 | 18 | 31 | 19 | 65.8 | 107 |
| EBIT margin % | 2.4 | 1.9 | | 1.8 | 3.0 | 1.9 | | 2.7 |
| Cash capex | (103) | (123) | 16.1 | (57) | (47) | (61) | 23.1 | (229) |
| Cash capex (before spectrum investment) | (103) | (123) | 16.1 | (57) | (47) | (61) | 23.1 | (229) |

Revenue, service revenue

Revenue in our Systems Solutions operating segment in the first half of 2025 amounted to EUR 2.0 billion, up 2.5 % year-on-year, mainly due to growth in the Digital and Road Charging portfolio areas. External revenue increased by 1.8 %, also driven by the Digital and Road Charging portfolio areas. Service revenue also developed positively, increasing by 5.3 %.

Adjusted EBITDA AL, EBITDA AL

In the first half of 2025, adjusted EBITDA AL at our Systems Solutions operating segment increased by 7.5 % year-on-year to EUR 176 million. The increase in adjusted EBITDA AL is mainly attributable to revenue growth in the Digital and Road Charging areas and to increased margins in the Cloud area. EBITDA AL increased by EUR 17 million compared with the prior-year period to EUR 126 million. The expense arising from special factors decreased from EUR 55 million to EUR 51 million, mainly as a result of lower restructuring costs.

Profit/loss from operations (EBIT)

EBIT in our Systems Solutions operating segment increased by EUR 12 million against the prior-year period to EUR 49 million. The improvement in operations exceeded the year-on-year increase in depreciation, amortization and impairment losses.

Cash capex (before spectrum investment), cash capex

Cash capex in the Systems Solutions operating segment stood at EUR 103 million in the first half of 2025, down EUR 20 million against the prior-year period. This trend mainly resulted from lower capital expenditure in the Cloud portfolio area.

Group Development

Development of operations

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|---|-------------|-------------|---------------|------------|-------------|------------|---------------|-------------|
| Revenue | 4 | 6 | (39.3) | 2 | 2 | 4 | (58.4) | 10 |
| Service revenue | 0 | 0 | n.a. | 0 | 0 | 0 | n.a. | 0 |
| EBITDA | 17 | (9) | n.a. | (9) | 26 | (4) | n.a. | (36) |
| Special factors affecting EBITDA ^a | 36 | 3 | n.a. | 0 | 36 | 1 | n.a. | (5) |
| EBITDA (adjusted for special factors) | (18) | (11) | (61.3) | (8) | (10) | (5) | (98.3) | (32) |
| EBITDA AL | 17 | (9) | n.a. | (9) | 26 | (4) | n.a. | (36) |
| Special factors affecting EBITDA AL ^a | 36 | 3 | n.a. | 0 | 36 | 1 | n.a. | (5) |
| EBITDA AL (adjusted for special factors) | (18) | (11) | (61.3) | (8) | (10) | (5) | (98.3) | (32) |
| EBITDA AL margin (adjusted for special factors) % | n.a. | n.a. | | n.a. | n.a. | n.a. | | n.a. |
| Depreciation, amortization and impairment losses | (1) | (1) | (27.0) | (1) | (1) | (1) | (19.5) | (3) |
| Profit (loss) from operations (EBIT) | 16 | (10) | n.a. | (9) | 25 | (5) | n.a. | (39) |
| Cash capex | (1) | (1) | 6.6 | (1) | (1) | (1) | (20.0) | (4) |
| Cash capex (before spectrum investment) | (1) | (1) | 6.6 | (1) | (1) | (1) | (20.0) | (4) |

^a In the second quarter of 2025, this mainly comprised a retroactive deconsolidation gain in connection with the sale of an equity investment in the 2017 financial year.

The goal of our Group Development operating segment is to actively manage entities and equity investments to grow their value. For this reason, entities such as Deutsche Telekom Capital Partners and Comfort Charge are assigned to this segment. The segment currently does not provide a significant contribution to the Group's operational development. We therefore provide no corresponding explanation for this segment.

Group Headquarters & Group Services

Development of operations

millions of €

| | H1 2025 | H1 2024 | Change % | Q1 2025 | Q2 2025 | Q2 2024 | Change % | FY 2024 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|----------------|
| Revenue | 1,100 | 1,107 | (0.7) | 549 | 551 | 561 | (1.7) | 2,226 |
| Service revenue | 486 | 476 | 2.2 | 243 | 244 | 240 | 1.6 | 972 |
| EBITDA | (262) | (320) | 18.2 | (115) | (147) | (182) | 19.2 | (816) |
| Special factors affecting EBITDA | (57) | (133) | 57.3 | (8) | (49) | (96) | 49.3 | (301) |
| EBITDA (adjusted for special factors) | (205) | (187) | (9.7) | (106) | (98) | (86) | (14.7) | (515) |
| EBITDA AL | (380) | (459) | 17.3 | (174) | (206) | (254) | 19.0 | (1,103) |
| Special factors affecting EBITDA AL | (57) | (133) | 57.3 | (8) | (49) | (96) | 49.3 | (301) |
| EBITDA AL (adjusted for special factors) | (323) | (326) | 1.0 | (166) | (157) | (158) | 0.6 | (801) |
| Depreciation, amortization and impairment losses | (578) | (605) | 4.4 | (287) | (290) | (304) | 4.3 | (1,242) |
| Profit (loss) from operations (EBIT) | (839) | (924) | 9.2 | (402) | (437) | (485) | 9.9 | (2,058) |
| Cash capex | (427) | (395) | (8.1) | (210) | (217) | (196) | (11.0) | (833) |
| Cash capex (before spectrum investment) | (427) | (395) | (8.1) | (210) | (217) | (196) | (11.0) | (833) |

Revenue, service revenue

Revenue in our Group Headquarters & Group Services segment decreased by 0.7 % in the first half of 2025, mainly as a result of lower intragroup revenue from land and buildings due to the ongoing optimization of space. This was offset by increased service revenue owing to a higher cost basis for intragroup settlements and additional issues at Deutsche Telekom IT.

Adjusted EBITDA AL, EBITDA AL

In the first half of 2025, adjusted EBITDA AL of EUR -323 million was slightly up against the level of the prior-year period. The main positive effect came from lower operating expenses in our Group Services. By contrast, intragroup revenue from land and buildings declined due to the ongoing optimization of space. Overall, special factors negatively affecting EBITDA AL – in particular due to staff-related measures – totaled EUR 57 million in the reporting period and EUR 133 million in the prior-year period.

Profit/loss from operations (EBIT)

The year-on-year improvement in EBIT by EUR 85 million to EUR -839 million was largely due to the positive development of EBITDA. Furthermore, depreciation, amortization and impairment losses decreased, mainly in the area of land and buildings as a result of the ongoing optimization of our real estate portfolio, and due to a lower capitalization rate for own capitalized costs in connection with IT projects.

Cash capex (before spectrum investment), cash capex

Cash capex increased by EUR 32 million year-on-year, primarily due to higher cash capex for vehicles.

Events after the reporting period

Please refer to the section "[Events after the reporting period](#)" in the interim consolidated financial statements.

Forecast

The statements in this section reflect the current views of our management. Contrary to the forecasts published in the 2024 combined management report ([2024 Annual Report](#)) and the [Interim Group Report as of March 31, 2025](#), we now expect to post higher adjusted EBITDA AL and free cash flow AL for the Group. Adjusted EBITDA AL for full-year 2025 was originally expected to come in at around EUR 45.0 billion. We now expect adjusted EBITDA AL for the Group to grow to more than EUR 45.0 billion in the 2025 financial year. This is largely attributable to stronger-than-expected development of adjusted EBITDA AL in the United States operating segment, which we now anticipate at USD 32.5 billion, up from USD 32.4 billion. Due to the increased guidance for adjusted EBITDA AL, we now expect to record free cash flow AL for the Group (before dividend payments and spectrum investment) of more than EUR 20.0 billion, up from our previous guidance of around EUR 20.0 billion.

All other statements made remain valid. Our planning assumes an unchanged U.S. dollar exchange rate of USD 1.08.

For more information on the business risks, please refer to the section "[Risks and opportunities](#)." For additional information and recent changes in the economic situation, please refer to the section "[The economic environment](#)." Readers are also referred to the "[Disclaimer](#)" at the end of this report.

Risks and opportunities

This section provides important additional information and explains recent changes in the risks and opportunities compared to those described in the 2024 combined management report ([2024 Annual Report](#)). Readers are also referred to the "[Disclaimer](#)" at the end of this report.

Corporate risks

Strategic risks

Market environment, Germany. Our Germany operating segment is facing market risks in the Consumers, Business Customers, and Wholesale segments due to an increasingly strained market environment (particularly with competition) and uncertain economic trends amid geopolitical challenges. This trend could continue in the medium term, in which case we would have to raise the risk significance of the risk category "Market environment, Germany" from low to medium.

Operational risks

Procurement and suppliers. Deutsche Telekom's supply chains could be negatively impacted by a number of factors, such as geopolitical tensions, cyberattacks, and supply chain restructuring. At T-Mobile US, in certain areas such as terminal equipment, there are few suppliers who can provide adequate support, which may lead to unfavorable contract terms, decreased flexibility to switch to alternative third parties, and supply shortages. The new U.S. government has enacted import tariffs which vary by country; in some cases negotiations on the scope and level of the duties are still ongoing. Suppliers could pass on the increased costs to T-Mobile US. We are therefore raising the risk significance of the risk category "Procurement and suppliers" from medium to high.

Litigation and anti-trust proceedings

Claims relating to charges for the shared use of cable ducts. In the claims filed by Vodafone Deutschland GmbH and Vodafone West GmbH against Telekom Deutschland GmbH alleging excessive charges for the use of cable ducts, which were referred by the Federal Court of Justice back to the responsible Higher Regional Courts, the plaintiff Vodafone Deutschland has since updated its demands for relief. Vodafone Deutschland now puts its claim at around EUR 980 million plus interest for the period from January 2012 to December 2024. It is currently not possible to estimate the financial impact with sufficient certainty.

Proceedings against T-Mobile US in consequence of the cyberattack on T-Mobile US in August 2021. The derivative action brought against the members of the Board of Directors of T-Mobile US and against T-Mobile US as nominal defendant in September 2022 was further dismissed in its entirety in appeal proceedings in the first quarter of 2025.

Class action relating to shareholder return programs of T-Mobile US. On February 25, 2025, a shareholder class action and derivative action was filed in the Delaware Court of Chancery against Deutsche Telekom AG, T Mobile US, and all of T-Mobile US' directors, asserting breach of fiduciary duties relating to the 2022 share buy-back program and the 2023–2024 shareholder return program of T-Mobile US. It is currently not possible to estimate the resulting claim and financial risk of these proceedings with sufficient certainty.

Claims for damages against Deutsche Telekom AG, including due to insolvency of Phones4U. After the Court of Appeal's partial allowance of the appeal by Phones4U in March 2024, the appeal hearing took place from May 19 to 23, 2025. On July 11, 2025, the Court of Appeal dismissed Phones4U's appeal in full. This decision is not yet final and legally binding. It is currently not possible to estimate the financial impact with sufficient certainty.

Assessment of the aggregate risk position

The aggregate risk position has deteriorated compared with the risks and opportunities as described in the 2024 combined management report ([2024 Annual Report](#)) due to the increasingly tense market environment in Germany and growing geopolitical uncertainty, particularly amid the introduction of trade tariffs. Our challenges continue to include in particular the regulatory factors, economic uncertainties, and intense competition, and the associated pressure on profitability in the telecommunications business, as well as the pressure to change arising from new technologies and strategic transformation. At the time of preparing this report, neither our risk management system nor our management could identify any material risks to the continued existence of Deutsche Telekom AG or a significant Group company as a going concern.